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## NEWS SUMMARY

## GENERAL

**Amin**  
in new  
call to  
Queen

President Amin yesterday sent a second message to the Queen demanding that Mr. Callaghan, the Foreign Secretary, visit Uganda before July 4. Otherwise, he said, British lecturer Dennis Hills would be executed.

Earlier, the Queen's special emissaries, Lt-Gen. Sir Chandos Blair and Major Iain Grahame, arrived back in London from Uganda, bearing a sealed letter from Gen. Amin with a similar message.

Uganda Radio quoted the President as claiming that Gen. Blair said "British troops might invade" and that he "acted as if he were the boss" that "banana共和国" (big man) like the British in the colonial era.

UN Secretary-General Kurt Waldheim was ready to seek clemency for Mr. Hills, said a UN spokesman.

UVF threat  
to Catholics

The Ulster Volunteer Force said it would "take action" against the mainly Catholic Social Democratic and Labour Party if any UVF members were interned or attacked because of allegations by Mr. Paddy Devlin, a leading SDLP member.

Seamus Costello, leader of the breakaway Irish Republican Socialist Party, was arrested near Dublin. The group has denied responsibility for a bomb attempt on a train carrying Official IRA

## U.S. plane crash

An American Eastern Airlines Boeing crashed near Kennedy Airport, New York, last night. Early reports said 40 were feared dead.

## Defeat in Lords

The Government was defeated in the Lords last night 68-68 on the Bill to set up the Welsh Development Agency. A Tory amendment struck out the section making promotion of "industrial democracy" a function of the Board. Page 16

Prentice  
prospects

Overseas Development Minister Reg Prentice said he believed the "crunch decision" on his future as MP for Newham North East, to be taken next month, "could go either way."

## New Diaries writ

The Sunday Times said yesterday it had been served with a writ by the Attorney-General over the Crossman Diaries. A spokesman said it sought to prevent further publication of extracts about Cabinet meetings and briefings of civil servants, and to have further extracts submitted to the Cabinet Secretary.

## Mortgages eased

Larger mortgages from building societies are expected to become more easily available because of a Government decision to raise the special advance mortgage ceiling to £20,000. Back Page

## Briefly...

Lord Shinwell, 90, was admitted to the Middlesex Hospital last night after Lady Shinwell returned to their St. John's Wood home and found him lying on the floor.

Lincoln Diocese will cut its full-time clergy strength from 380 to 252 in five years because of inflation.

Soviet sergeant who raised the red flag over the Reichstag when Berlin was stormed in April 1945, has been killed in a car crash said Tass. He was Mikhail Yegorov, 52.

U.S. Marine John Atkinson, 19, was jailed for life at Oban for clubbing to death John Campbell, 37, after an exchange of words between U.S. servicemen and youths.

Wimbledon—Arthur Ashe beat Bob Hewitt 7-5, 3-6, 6-2, 6-4; Chris Evert beat Chris O'Neill 6-0, 6-2. Page 11

## CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated.)

Highgate and Job	85 - 9
Hillards	72 - 11
ICI	263 - 9
Johnson Matthey	273 - 10
Marks and Spencer	201 - 8
Metal Box	266 - 20
Myson	66 - 8
Reardon Smith 'A'	180 - 18
Rockitt and Colman	301 - 16
Sainsbury (J)	145 - 9
Stock Conversion	143 - 9
Stock Exchange	262 - 11
Sun Alliance	263 - 13
Taylor Woodrow	41 - 34
Thomson Org	182 - 8
Walmsley (Bury)	27 - 7
Wedgwood	145 - 14
Wilkinson Match	180 - 6
Winton	120 - 5
Yates	165 - 6
Zinc	136 - 10
GUS 'A'	165 - 6
Guardian Life Exch	188 - 11
Botswana RST	102 - 8
Hawker Siddeley	238 - 8

## BUSINESS

**Equities**  
lose 8.5;  
gilts  
up again

EQUITIES met persistent selling, though closing prices were slightly above the day's worst. The FT 30-share index ended 8.5 lower at 310.3. The

In any case, he told MPs in the Commons, the measures would be announced before Parliament rose for the summer recess. The Government's target date for the beginning of the recess is understood to be

August 1. Pressed by Mrs. Margaret Thatcher, the Conservative leader, Mr. Wilson said it was important to get the measures right and "on the basis of consent and consensus."

His remarks, the first of which was greeted with gasps of surprise from a few MPs, were aimed to serve two purposes. The first was to demonstrate that he and the Chancellor, Mr. Denis Healey, are now both eager to announce a workable policy against inflation as soon as possible.

Not so long ago Treasury Ministers were thinking in terms of giving the TUC until later next month to agree to toughen up its guidelines for wage increases. The second purpose was to remind the union leaders publicly of the need for the TUC General Council to agree its meeting to-day on the shape of the new guidelines and ways of making them effective.

The Chancellor rammed the point home last night in a party political broadcast.

He said that Britain could not wait to bring its wage increases

in line with those in

the rest of the world.

Mr. Wilson's and Mr. Healey's new urgency over the economic situation has been created by the continued slide of the pound and the need to convince overseas opinion that the Government has an effective policy to combat inflation.

Ministers hope to know by to-night whether the Government has a chance of meeting the Chancellor's target of reducing by more than half the rate of inflation next year without having to introduce a statutory pay policy or sweeping public expenditure cuts.

Mr. Healey in his national broadcast last night said that the last two would spell disaster for the Government in the Labour party.

Continued on Back Page

• GILTS improved on hopes of public expenditure cuts. Mediums and longs gained up to 4. Government Securities index rose 0.23 to 38.55.

• STERLING lost 135 points at 2.2588, while its weighted fall widened to a new low of 26.7 per cent. (26.2). Dollar's was 6.56 (6.57). French franc's weighted appreciation improved to 7.43 (7.38) while the yen's fall continued at 0.83 (0.70).

• GOLD rose 25 to £162.1.

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LOMBARD

# Husbanding our North Sea oil

BY C. GORDON TETHER

THE FACT that Mr. Walker, the former Secretary for Trade and Industry, saw nothing wrong in calling recently for the sale of a third of Britain's North Sea oil reserves in order to raise money for promoting other sectors of the economy shows how essential it is that, from now on, there should be the fullest public debate on all official plans for utilising these resources before any firm commitments are made.

For they belong to future as well as the present generation of Britons. And the nation has a right to demand that every precaution is taken to ensure that politicians are not allowed to treat the public's interests in the matter as of less importance than the indulgence of short-term political considerations of their own.

Mr. Walker's theme was that disposing of a third of the North Sea oil deposits would still leave us with such large quantities that we would suffer no inconvenience. In reality, of course, even the most optimistic assessments of these reserves do not suggest that they would go on covering Britain's needs much beyond the end of the present century, if as far. And it is still far from certain that the world supply situation for fuel won't continue to worsen from now and then. So we have a clear duty to future generations to keep this part of their birthright intact.

## No necessity

In any case, we possess in the City one of the largest and most active capital markets in the world. So there is nothing to prevent us mobilising all the finance needed to support other desirable forms of development without going to the lengths of liquidating another large chunk of such assets as we still possess—if necessary turning, as other countries do in such circumstances, to the Euro-currency market.

It has, in any event, to be remembered that a significant part of the benefit the nation could have expected to derive from the exploitation of North Sea oil reserves has already been effectively put beyond its reach in two ways. The first arises from the policy of allowing the major part of the development work to be undertaken by foreign concerns, which accordingly become entitled to collect a considerable share of the profit.

The other stems from the official decision to regard the forthcoming "oil bonanza" as justification for not striving to close the massive payments gap the country has developed in recent years—thereby increasing foreign indebtedness

## Toughness

The concern that Mr. Anthony Wedgwood Benn's transfer to the Ministry for Energy caused in the City, one commentator remarked—typically—subsidised when it was explained that Mr. Harold Lever, the Prime Minister's right hand man in Downing Street, and Mr. Dell, the Paymaster General, would remain in charge of the participation negotiations "with the oil companies."

There is no doubt, as one of our U.S. correspondents was pointing out earlier this year, that Mr. Lever gets on extremely well with the American oil tycoons who are heavily involved in the exploitation of our North Sea resources. But that is not, by itself, necessarily the surest proof that the negotiations are going to reach a settlement that is in the best interests of the British people.

Obviously, now that so much depends on North Sea oil becoming available on schedule, it is important for the State to have relations with the oil companies to satisfy that it does. But, subject to that, the toughest deal the Government can make, the better it will be from the public's point of view. At this is why it is important that all questions that touch so closely on the future of this great national asset should be fully discussed in public before any irrevocable commitments are made.

## TV Radio

Indicates programme in black and white.

### BBC 1

1.35 p.m. Camberwick Green. 1.35 Wimbledon Lawn Tennis Championships. 1.45 Regional News (except London). 4.25 Play School. 4.30 Z-Shed. 5.15 Yao, African Prince. 5.40 Captain Pugwash. 5.45 News. 6.00 Nationwide. 6.15 Wimbledon Tennis. 6.45 "The Wednesday Film: 'What a Whopper!'" star-

ring Adam Faith and Sidney James.

8.10 Survivor. 9.00 News.

9.25 For Richer... For Poorer by Johnny Speight starring Harry H. Corbett.

9.35 Andre Previn's Music Night.

10.45 Midweek.

11.25 Regional News.

All regions as BBC 1 except at the following times:

Wales: 1.35-2.30 p.m. Nant-Y-Pant. 5.15-5.35 Maldwyn/Myfyr.

5.35-6.45 The Clangers. 6.00-6.15

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The Financial Times Wednesday June 25 1975

Battersea Park

# Debuts

by CLEMENT CRISP

Across the years, fans of the Royal Ballet remember with affection those matinees when young dancers were given their first chance at a big—o—Sometimes not so big—role. I recall Nada Nerina saying how exciting it was, as a very junior artist in the company, to go on as a third or fourth cast Fairy in the *Sleeping Beauty* prologue, or in the *Swan Lake* pas de trois at a matinee, and how necessary it was that there should be third and fourth and fifth casts. It is not so, but the schedules of soloists that are a company's wealth: yet another Swan Queen, another Lise, a new Solar and Nikiya are guarantees for the future, proof of continuity in training, style, skill.

There has been a good deal of just this sort of valuable activity at recent matinees in the Tent. Last Thursday afternoon Ria Peri and David Ashmole came new to *La Bayadere*. Miss Peri essaying the grand matinée without affectation, and Mr. Ashmole showing a physical integrity and a largeness of dynamics that make him a joy to a dancer to watch. His movement is fine in its big effects—splendid pirouettes, a good jump, strong pulse and momentum in a phrase—and he catches and holds the emotional mood of the scene with no strain.

A couple of days later, partnering Verge Derman at her debut in *Swan Lake*, this sense of a young body moving with boyish ardour he gave also to Siegfried's physical, rather than mimetic means, the intensity of Siegfried's feelings in Act 2 and Act 3 were revealed in the lines of his body, but for the mimetic small-talk of a scene he has not yet progressed beyond mouthing and smacking.

For Verge Derman the *Swan Lake* can be accounted a great success. At Thursday's matinee she had been part of a major cast-change in *The Concert*, and her gift for elegant comedy was just what the rôle of the Wife, all pearls and a frozen smile, needs. Her shrug as she realises she could never hope to sort out the tangle of the waltz sextet was a joy. These are not the obvious qualifications for Odette/Odile, yet once an initial nervousness had passed, Act 2 looked unflustered and was pure in style and line. But it was the third act, and the wall of death of the pas de deux that best demonstrated Miss Derman's right to the rôle. Technically sure, very out-going in dramatic feeling, most intelligently shaped, the whole sequence became a positive and impressive statement about Odile and Dowell in Act 2 is the embodiment of a youth caught up in a storm of passion. And in Act 3 the technical brilliance becomes as beautiful as this, Siegfried's fate was sealed. On any terms an exceptionally promising debut.

The *Concert* cast changes also included David Wall as the murderous husband—a splendid gritty performance that became even funnier in the butterfly art; great artists.

New London

## Thurber

by MICHAEL COVENNEY

The incongruous occupant of Sir Bernard Delfont's Drury Lane complex for the next few weeks is William Windom, an agreeable, unfussy American actor well-known for his leading role in a TV series based on the writings of James Thurber. Mr. Windom rises from a centre-stage typewriter, dressed in casual clothes, and sporting a leather eyeshade. He launches nonchalantly into a passage from *My Life and Hard Times*. The small, touching character sloping about the West Indies in a state of gentle bewilderment and the mercurial antics of the natives is infused with the identical, inimitable Thurberish common sense of the tiny lemming who stares the learned scientist in the face and wryly asks why, given all of its hideous record, the human race does not rush headlong and en masse over the nearest cliff.

Mr. Windom's fluently organized foray into the bottomless bran-nob achieves a consistent impression of surprise and wonder at civilised men in both general drift and particular detail. The guest at a cocktail party is distracted from the back-slapping host's loutish bantering for dinner; he is transported thence to memories of the price he once paid at just such a pair of fat, clammy hands for being saddled with a reputa-



Stephen Jenn, Emrys James, Charles Dance and Anthony Naylor in the Royal Shakespeare Company's 'Henry IV, Part 2', which opened last night at Stratford-on-Avon

Television

## Reflections

by CHRIS DUNKLEY

If you spend a quarter of your life playing tennis on the Centre Court, another quarter playing first-class cricket against the West Indies or Australia, and a third quarter dressed up in a lost of old-fashioned clothes playing kings and queens, leaving

yourself free in the last 25 per cent of your time to solve single-handed the crime problems of New York, London and Dodge City then you must be the one who started the story that "television reflects life."

Considered as a whole, television does not say such thing of course. A large part of the thing is devoted to portraying brief climaxes in the lives of very unusual people. In its coverage of the world cup cricket tournament the BBC afforded us the highly satisfactory spectacle of Kallicharras hooking the demon Australian bowlers all over the pitch, putting one in mind of a particularly large lions. What the BBC did not show us—thank goodness—was month after month of net practice, weight training and all the other boring preparations that (I assume) must precede a performance such as Kallicharras's.

Insofar as the cricket match did take place television is, it is true, "reflecting life, or at any rate a very small, very special part of life. Similarly insofar as programmes fiscal do exist, moving in those parts of society which are not first class sportsmen, nor detectives, nor kings or queens. They are mostly people who earn their wages by law breakers and law enforcers. *Sutherland's Law* is a reflection of life. There is a qualitative difference here in that Iain Cuthbertson portrays a fictional character, and in Coronation Street that margin disappears altogether.

No doubt the ratings success of the two programmes is partly a result of the sheer regularity of episodes, but I have no doubt that the ordinariness of the people involved and the similarities between their lives and those of the viewers is what really matters. In simple terms of building audiences, the significance of the ordinary is used elsewhere, it is true. In *Sutherland's Law* John Sutherland has been having terrible trouble with the central heating installation. However, the function of the ordinary here was quite different from its function in Coronation Street: it was used to point up the otherwise dramatic nature of the life of the prosecutor fiscal. The bit of life being reflected here is, again, a very small and unusual bit.

So what on earth, I can hear from the programme planners asking with pitying smiles on their faces, am I suggesting? A series of uneventful stories about nonentities, perhaps? Am I also one of those who want news programmes to tell us how many people were not run over while crossing the road yesterday? Am

one of those who want news programmes to tell us how many people were not run over while crossing the road yesterday? Am

I aware that the newspaper

launched with the promise of conveying only good news

rapidly failed because nobody wanted to buy it? Do I not

realise that dog biting man is

quality than Coronation Street?

Such a biting dog is—and that

for demands make no sense in

series such as these drama or live

documentary programmes will

be more concerned with the

usual, the climactic, the ex-

traordinary, the

obvious thing about them is that

they come as close as television

ever does to providing "everyday

people." Most of the characters

in Coronation Street are not first class

sportsmen, nor detectives, nor

kings or queens. They are mostly

people who earn their wages

from jobs that are only marginally more interesting or

glamorous than those of most

viewers, and in Coronation

Street that margin disappears altogether.

No doubt the ratings success

of the two programmes is partly

a result of the sheer regularity of

episodes, but I have no doubt

that the ordinariness of the people

involved and the similarities

between their lives and those

of the viewers is what really

matters. In simple terms of

building audiences, the significance

of the ordinary is used elsewhere,

in other words, to reflect the

ordinary, the everyday, the

uneventful, the non-

extraordinary, the

obvious, the

everyday, the

unusual, the

## WORLD TRADE NEWS

## Yugoslavia imposes import restrictions

By Aleksandar Lebić

BELGRADE, June 24. SEVERE IMPORT restrictions have been introduced in Yugoslavia as from last Saturday, embracing a wide range of consumer goods, production materials and even some raw materials. Imports under long-term co-operation contracts are excluded.

Imports until December 31 of goods on lists published by the Yugoslav Official Gazette will be possible only on the basis of special import licences issued by the Federal Secretariat for Foreign Trade.

The restrictions should help to reduce the trade deficit which in the first five months of this year reached \$1.59bn., of which \$1.39bn. was with Western countries.

A Bill introducing a 50 per cent. deposit for all non-productive investments is being discussed in the Federal Parliament. Its purpose is to curb excessive investments, which have been burdening the Yugoslav economy for some time.

The two moves, together with some earlier ones, are only the beginning of a sweeping "house-cleaning" which should bring more order and discipline into Yugoslav economy and help fight inflation and check the balance of payments deficit.

Other moves will follow soon, and could include wage and price freezes, although that would be contrary to Yugoslav economic philosophy.

The measures become necessary because the milder measures in the current economic policy have failed to stabilise the economy. It has been felt increasingly that only more drastic measures could do the job.

It seems that for the time being foreign exchange rate adjustments are ruled out, although later on they may become necessary as well.

It is understood that a high level working group is preparing a five year anti-inflationary programme which would be ready by July 15, and would contain recommendations for "qualitative" changes in the Yugoslav economic policies.

## Export Contracts.

WEST'S PYRO (WGI) Group will undertake for £200,000 work on rebuilding vertical retorts for carbonising coal to produce town gas at Johannesburg and Cape Town. West's supplied the plants in the 1920s.

HILLIE ENGINEERING, of Sheffield, will design and supervise improvements to a blast and rod mill at Lecce, Italy, costing £1.5m. Baring Bros. has arranged financial agreements with ECGD support.

GEC TELECOMMUNICATIONS will install private telephone exchanges worth £500,000 for the Dubai State Telephone Company. TELCON GREGORY is selling 1,500 tonnes of sand each year to Iran for production of sanitary ceramics.

## Canada seeks joint ventures with Japan

BY CHARLES SMITH, FAR EAST EDITOR TOKYO, June 24.

CANADA IS anxious to encourage Japanese investment in "diversification strategy" both joint ventures for the exploitation of raw materials such as tar sands and raw materials, and hopes to find ways of reconciling "apparent conflicts" between the two countries' investment policies, so as to make such ventures possible.

This was stated to-day by Mr. Allan MacEachen, the Canadian Foreign Minister, at the end of a three-day round of ministerial discussions here.

Mr. MacEachen admitted that Canadian investment policy, which requires that raw materials should be exploited for the benefit of the home market in the first instance, raised an obstacle for Japanese investment, particularly in the energy

sector. Canadian exports to Japan last year included less than \$100m. worth of industrial equipment out of total sales of \$2.67bn.

Mr. Kiichi Miyazawa, the Japanese foreign minister, offered a somewhat reserved response to Mr. MacEachen's sales pitch, saying Japan could "appreciate" Canada's desire to change its trade pattern, and that Japan could buy Canadian goods if they suited the Japanese market and were competitive.

Mr. Miyazawa added that there might be a case for buying processed instead of unprocessed raw material from Japan, given the difficulty of finding sites in Japan for setting up processing facilities.

## Singapore hotel extension

SINGAPORE, June 24.

Construction will start later this year, for completion within two years. The wing will incorporate indoor and outdoor garden effects, with a cascading indoor river and pond.

The architect is Archipion Team, of Singapore, builder of the existing hotel.

Tourist traffic by sea and air grew by only 10 per cent. last year, when arrivals topped 1m. compared with a 25 per cent. annual growth in recent years.

About 67 per cent. of the 1m. indicated their intention to stay at a hotel.

## Developing nations 'bleak outlook'

BY DAVID EGLI GENEVA, June 24.

THE United Nations Conference on Trade and Development developing countries and territories (UNCTAD) sub-committee on tories will be able, in 1976, to increase their exports with a report of manufacturers from the Secretariat forecasting that the world average, the report stated.

Unciad said the only dynamic The committee, which has 79 import market prospects for both members and which is meeting developed and developing countries until July 4, was told that the Organisation of Petroleum Exporting Countries.

"Unless these countries take special measures to encourage imports of manufactures from developing countries, the latter will have little chance to increase their exports significantly against the world average," the report stated.

"There is also a real danger that some countries will attempt to curb imports and in this situation," it declared.

## INTERIM STATEMENT

## ALLIED BREWERIES LIMITED

## INTERIM ANNOUNCEMENT OF PROFIT AND DIVIDEND

FOR THE 32 WEEKS ENDED 10TH MAY 1975

The results for the 32 weeks ended 10th May 1975 based on unaudited figures prepared for management purposes on the same basis as last year are shown below, together with comparisons:

	32 weeks ended 10 May 1975	11 May 1974
	2000's	2000's
Turnover	420,747	354,311
Trading surplus before depreciation	49,698	48,010
Deduct: Depreciation	10,703	9,031
Trading Profit	38,995	38,979
Add: Investment income	3,072	2,883
Associated companies	678	669
Deduct: Finance charges	42,745	42,531
Profit before taxation	8,715	5,797
Deduct: Taxation (UK Corporation Tax rate 52% - last year 52%)	34,030	36,734
	17,978	18,621
Deduct: Minority interests	16,052	18,113
Preference dividends	255	196
	252	252
Earned for Ordinary shares	15,545	17,665
Interim Ordinary dividend	4,901	4,381
Earnings per Ordinary share	3.22p	3.75p

## Sales and Earnings

A small increase was achieved in the volume of beer sales, but sales of some other products declined. The increase in turnover was largely the consequence of higher prices including higher excise duties.

The effect of increased finance charges will be less severe in the remaining 20 weeks of the year. Given reasonable trading conditions it is anticipated that results for the year as a whole will approximate to those of last year.

## Interim Dividend on Ordinary Shares

An interim ordinary dividend for the current financial year ending 27th September 1975 of 1.015 (1974-0.93) pence per share will be paid on 26th September 1975 to those shareholders whose names are on the register on 21st July 1975.

## AMERICAN NEWS

## U.S. warns Turkey on bases, treaty issues

BY PAUL LEWIS, U.S. EDITOR

THE FORD Administration has reacted strongly to the Turkish Government's threat of action against U.S. military bases in Turkey unless Congress lifts the embargo on arms deliveries imposed as a result of the Cyprus invasion.

The letter, issued in Atlanta last night, Dr. Henry Kissinger pointedly warned America's allies that they were not "doing us a favour" by remaining in an alliance with the U.S. Although no countries were mentioned by name, the Secretary of State was said to be thinking chiefly of Turkey, Greece and Thailand—which have all recently closed bases or threatened to close American bases for political reasons.

Some conservative members of Congress have already reacted angrily to the Turkish threats against U.S. bases, arguing that the Administration should not allow itself to be blackmail.

Over what is supposed to be a matter of mutual security.

Yesterday, President Ford and Dr. Kissinger met with leading supporters of the embargo in the House of Representatives, though without much visible progress.

The Senate has already voted to resume arms supplies.

Dr. Kissinger's speech last night was also notable for the

urgency of his language about the Middle East, which was underlined privately by his aides.

The Secretary of State said: "We are now at a point

where there must be a turn towards peace or towards crisis."

He reiterated his refusal to accept further statements and threats with great emphasis.

The U.S. will protect all its interests in the area."

Subsequently aides explained

that the heavy emphasis on the word "all" (which was underlined in the official text) was intended to signify that the U.S.

has other vital interests in the area, besides ensuring the survival of Israel.

Coming after

President Ford's apparently

non-too-easy meeting with the

Israeli Prime Minister here ten

days ago, Dr. Kissinger's remarks

at last night appear

another attempt to press further

concessions in the Sinai from

the Israelis.

Meanwhile, in an unusual

move designed to bolster its

sales during the remainder of

this year, Chrysler has an-

nounced that it is extending its

current price rebate pro-

gramme until next November

and will offer sales of \$300

and \$300 on all but three of its

models.

The Volkswagen of America

spokesman said that the visiting

engineers have been

directed to prepare a report

only on the technical aspects

of the various opportunities for

assembling cars in the U.S.

and will not select any particu-

lar factory. But their recom-

mendations are expected to

have an important influence on

the Volkswagen board's

eventual decision.

Mr. Turner announced changes

to corporate tax as levied upon

resource companies (which in-

clude mining and the extraction

of oil)—an extremely contentious

subject and one complicated by

the Canadian federal system in

which both the provinces and the

central government levy taxes.

The 50 per cent. rate of corporate

tax on production profits of these

companies and the 15 per cent.

abatement of their federal taxes

(intended to compensate for

provincial levies) will be re-

placed by the 46 per cent. rate of corporate tax generally applicable to all other companies.

But a resource allowance of 25

per cent. will be deductible from

production income, calculated

after operating expenses and

capital cost allowances, but be-

fore exploration, development

and earned depletion. The net

effect is intended to reduce the

tax bill of those companies that

increase their exploration bud-

get.

The resolution urged the

Chilean authorities to

implement as soon as possible

the recommendations of an

ILO commission on human

and trade union rights, to

release trade union leaders in

detention, to put an end to

torture and ill treatment and to

do away with special courts and

special military tribunals.

At the same time, Panama con-

tinued to use every available

international forum to keep up

the pressure. Hardly a week goes

by without Panama raising the

issue over the canal zone, canal

canal issue at some international

canal

## OVERSEAS NEWS

## Rhodesian envoys in talks with President Kaunda

BY TONY HAWKINS

FOR THE FIRST time since Rhodesia declared UDI nearly two years ago, a Rhodesian Cabinet Minister has paid an official visit to Zambia and held talks with President Kenneth Kaunda.

This was confirmed tonight by a Rhodesian Government spokesman who said that last Friday the Minister of Information, Immigration and Tourism, Mr. Wicks de Kock and four back-benchers from the ruling Rhodesian Front flew to Lusaka. The five-man delegation met Dr. Kaunda, farmers, businessmen, senior government officials and some other Ministers before returning to Salisbury on Sunday evening.

The visit was made in the hope that it will assist in a search for a peaceful solution to the problems of a Rhodesian settlement," the official statement said. It gives no further details.

This is the first time that the Rhodesian Government has had such talks with Zambia—which has persistently refused to recognise the illegal regime—since 1965. From this viewpoint, it must be seen as an important development. It is likely also to harden suspicions in certain

tribesmen

against members of the security forces in the wake of the publication of two "dossiers" by the Roman Catholic Commission of Justice and Peace, alleging brutality by the security forces in the course of anti-insurgency operations.

In his address, Mr. Dupont said that the Rhodesian Government hoped to establish "friendly contact" with the new Government in Mozambique which takes office to-morrow. Mr. Dupont's hope for friendly links comes at a time when there is increased speculation in Salisbury that the new Mozambique Government will not after all announce that it is closing the border with Rhodesia. An announcement not to close the border at this stage would give a boost to flagging business morale.

Meanwhile, President Dupont announced that the government is to introduce legislation next month indemnifying the security forces against civil and criminal actions arising from anti-terrorist operations. Announcing this in his speech from the throne at the official opening of a new session of the Rhodesian Parliament to-day, Mr. Dupont said it was wrong that "bona fide actions done in the national interest should lead to litigation against those alleged to be responsible." The President said it was unfortunately inevitable that anti-terrorist activity by the security forces sometimes causes injury and loss to civilians."

His appeal follows persistent rumours of industrial and other disturbances in Rhodesia tomorrow to coincide with Mozambique's independence.

The move follows a number of actions brought by tribesmen

SALISBURY, June 24

## General lays blame for new Luanda fighting

## EGYPT

## Economics of war and peace

BY MICHAEL TINGAY

THE ROLLER COASTER of banking facilities but extending enable Egypt to pay overdue delayed. Joint ventures await Egyptian indebtedness is gaining up to 18 months in some cases. instalments and cover short-term their feasibility studies and will not contribute much to economic momentum without any apparent Dr. Shafiq adamantly denied re-benefits. Too large an amount of money circulating in Cairo that than another commitment which the borrowing was to pay for Egypt is overdue to the time of will itself have to be repaid. It is difficult to escape the impression that the big investors are delaying the consumption. What makes things on bank-to-bank arrangement matters worse is that the debt is mens and that the total sum may contain a large element of wishful thinking that up to \$2bn, the last steps toward participation in the Egyptian economy until a hydra, some of whose heads overgrown on these are buried in the sand: the other credits is \$285m. But a figure of that order was being obtained. However, a Egyptian's debt position is clarified—and also, presumably, until the prospects for a lasting peace settlement are clearer.

In a statement released here to-day, the Portuguese High Commissioner in Angola, General António Silva Cardoso, said that the two movements of violating the week-end agreement by delaying the release of their prisoners and carrying out further illegal arrests.

The general said armed bands were roaming Luanda, some of them wearing uniforms of the liberation movements, "because of the fear this arouses in the population." Soldiers belonging to the liberation movements had been involved in unspecified actions against civilians and rival troops, the general said, and he warned of a wave of terrorist attacks which soon be launched in Angolan cities following the appearance of booby-trap bombs.

General Silva Cardoso said that, "in particular," the Marxist Popular Movement for the Liberation of Angola (MPLA) and the Zaire-based National Front for the Liberation of Angola (FNLA) had increased the population's feelings of insecurity by committing illegal arrests.

He did not say who was involved in yesterday's fighting, which broke out in Luanda's black slums, but the only movement which escaped mention in to-day's statement was the National Union for the Total Independence of Angola (UNITA).

A meeting in Kenya between representatives of the rival movements last week—following several days of fighting that left over 1,000 dead—produced the agreement to end all violence and a pledge to work together for unity.

REuter

## EUROPEAN NEWS

## Carli quits as Italian Bank Governor

BY ANTHONY ROBINSON

SIG. GUIDO CARLI, Governor of the Bank of Italy, formally presented his resignation to Prime Minister Aldo Moro today, proposing as his successor the Bank's Director-General, 62-year-old Sig. Paolo Baffi.

Sig. Carli, who has been Governor for 15 years, was accompanied to the Cabinet Office by Treasury Minister Emilio Colombo. After the hour-long meeting the Prime

Minister's Office issued a statement that said both the Prime Minister and Sig. Colombo had asked Sig. Carli to remain.

However, Bank of Italy sources said that Sig. Carli would stay only long enough for the formal nomination of his successor.

Today's news was received

calmly, both on the foreign exchange market and on the Bourse, where share prices

stepped to-day after the heavy losses in the aftermath of the sweeping Left-wing gains in last week's regional elections.

The trade-weighted lire devaluation index actually improved marginally, to 20.83 from 20.88, without any help from the Central Bank's "parallel," or "black market" rate firms of 645 lire against the dollar from 661 yesterday.

Sig. Carli's resignation had been impending for some time. At the end of May he told the annual meeting of the Bank of Italy that he had first proposed his resignation back in 1970 and had repeated it on other occasions. Only the proximity of the regional elections had stopped Sig. Carli from insisting on his resignation after the Central Bank meeting.

## Law, order crisis looms for Turkey coalition

ANKARA, June 24.

FEARS THAT Prime Minister Suleyman Demirel's right-wing coalition government may not be able to maintain law and order in Turkey have been heightened by clashes between Social Democrats and right-wing religious and racist fanatics which left two people killed and over 200 people wounded or arrested.

A major clash, lasting well over 12 hours, occurred yesterday in Diyarbakir, the biggest city in eastern Turkey whose population is predominantly of Kurdish origin. It started when the so-called commandos of the Nationalist Action Party (NAP), neo-Fascists led by former Col. Alparslan Turkes, hoisted their flag over the medieval Diyarbakir Castle.

Members of Basent Eevit's Social Democratic Republican People's Party (RPP) pulled the flag down and burnt it, replacing it with their own flag. Tanks and army units had to be called in to suppress the ensuing street fighting in which clubs, stones, pistols and explosives were used. Two people, including an army private, were killed and over 100 people were wounded or arrested.

To-day, university students in Ankara shot and wounded six policemen, two of them gravely, when they took into custody several students distributing leaflets. Last week the commandos attacked and disrupted a rally led by Mr. Eevit in a small Anatolian town.

Mr. Eevit said that the Government must either govern or resign. "No state, however strong it may be, can survive in the face of anarchy, aggression and brute force allowed by its own government," he said in a heated speech.

No people with self-respect, however much patience it may have, can tolerate so much pressure and brute force."

David Buchan adds: "Britain should ban arms sales to Turkey immediately. Mr. George Mavros, leader of the Greek opposition and head of the Central Union New Forces group told the Royal Institute of International Affairs in London yesterday, 'As a guarantor of the independence and sovereignty of Cyprus,' Britain had even more of a duty to take such action than the United States, where the Congressional ban on arms sales to Turkey is still in force.

## Cautious EEC reaction to Greek bid for membership

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, June 24.

THE NINE EEC Foreign Ministers to-day reacted cautiously to Greece's request for full Common Market membership officially tabled in Brussels earlier this month. The Ministers decided simply to "take note" of the application from Athens, rather than give it an official welcome, and set no time limit for the advisory report that must now be drawn up by the Brussels Commission.

Informally, however, Dr. Fitzgerald, Irish Foreign Minister and Council President, may take a slightly more forthcoming line when he visits Greece to-morrow for a meeting of the EEC-Greece Parliamentary Association. The EEC's "big four"—Germany, France, Britain and Italy—all wanted the Nine to give a more positive

reaction to the Greek request. It was hoped, nevertheless, that the Community would in steps to re-assure Turkey, which general respond positively to the island's needs "conscious of the serious social, economic and political repercussions of the present state of affairs."

Cyprus has for some time been seeking improved access for its agricultural exports and provisions for financial aid under its association agreement with the Community.

Meanwhile, Dr. Fitzgerald, the Cypriot Foreign Minister, said that his Government would support both Greek and Turkish EEC membership if the two countries fulfilled the requirements for entry. He was speaking at a Press conference mission. The Commission is informally suggesting that the Cyprus Association Council, at Nine should offer Lisbon \$400m.

That the then Six had not officially welcomed the original membership applications from countries of citrus fruits from likely to agree to such a figure.

## July security summit unlikely

BY OUR OWN CORRESPONDENT

GENEVA, June 24.

DELEGATES at the European leader Leonid Brezhnev to-day summit in early September is deemed impossible. The Finns also ruled out by the Finns themselves have suggested July who will at that time be in the middle of an election campaign.

Meanwhile, the Co-ordinating Committee, which is responsible for setting the summit date, will meet as scheduled on Thursday.

The idea expressed last week by French President Valery Giscard d'Estaing will probably now be held

on Monday—again extremely unlikely according to many for setting the summit date, will

be held on Friday of next week.

Further, there is still no sign of agreement on prior notification of military manoeuvres in a united attempt to overthrow Chancellor Helmut Schmidt, the embattled Bavarian leader, Herr Franz-Josef Strauss, to-day won over an initially cool congress of his political allies.

Applause for Herr Strauss was lukewarm when he mounted the rostrum here to address delegates.

## Strauss charms the CDU

BY JONATHAN CARR

MANNHEIM, June 24.

WITH AN ATTACK on the gates to the Congress of the Christian Democratic Union (CDU)—the party with which his own Bavarian CSU is allied. But with a bliskly-delivered speech in equal measure and with some elaborate bouquets for the CDU leader, Dr. Helmut Kohl.

Herr Strauss finally raised a warm response and even a few

## The man who saved the lira

BY ANTHONY ROBINSON, ROME, June 24

IRONICALLY, there could be no finer tribute to Sig. Guido Carli's value as Governor of the Bank of Italy than the fact that the from the Republican and Communist has come virtually unscathed through two events which the conventional wisdom has long considered the signal for a massive run on the currency: A sweeping Communist electoral advance, and confirmation of Sig. Carli's own resignation from the post he has held for nearly 15 years.

To-day, accompanied by Treasury Minister Emilio Colombo, Sig. Carli called on Prime Minister Aldo Moro at the Cabinet Office in Palazzo Chigi finally to dispel any lingering doubts that he intends to resign.

The doubts had arisen because he revealed at the annual meeting of the Bank of Italy on May 31 last that he had first notified the then Treasury Minister of his intention to resign as long ago as 1970 and had subsequently repeated his offer several times. Five hours later Sig. Colombo, in the name of the Government, asked him to stay as his personal adviser until the regional elections were over before repeating his resignation in separate letters to the President of the Republic, the Prime Minister and the Treasury Minister.

So Sig. Carli is about to resign, and he has let it be known that his choice for the succession is that of 63-year-old Paolo Baffi, the current Director-General of the Bank of Italy.

Sig. Carli's choice of Sig. Baffi is significant. It reflects a growing consensus of opinion in both financial and political circles that the independence of the Bank of Italy should be maintained and not be compromised by the appointment of a man from the confidence in the ability of the wider banking world outside Italian banking system as a whole to honour its debts. For have become the order of the day during the last decade. A critic for his involvement in year ago, for example, Sig. a "regime scandal" which obviously left its mark on him.

Inevitably, however, Sig. Carli has not been able to avoid involvement in many of the most delicate political-economic situations. He held, for example, the casting vote which confirmed Sig. Eugenio Cefis as chairman of Montedison in 1972 and also played a key and controversial role in the Sindona rescue operation.

This last cost the Italian taxpayer an estimated \$250m. in order to maintain international fiscal system, not to mention a modern capital market or an efficient system of budgetary control over central and local government expenditure. has meant that the Italian Central Bank has become practically the only effective instrument of new challenges.

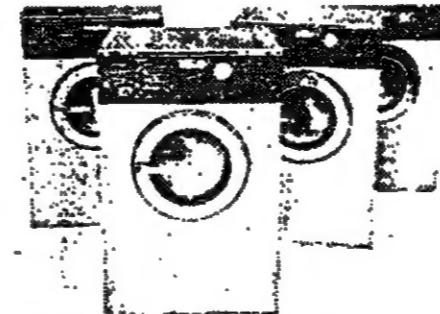
The preservation of the Bank of Italy as an efficient, independent institution is widely recognised to be one of Sig. Carli's principal achievements.

## Electrolux 1974...and in the future

Group sales increased by 32.4% and amounted in 1974 to SKr 5,536 million. Operating result after depreciation increased by 41.3% to SKr 556.2 million. Profit per share was SKr 17.45 as against 14.05 for 1973. The number of operating companies within the Group in 42 countries, totalled 208 at the end of the year. The average number of employees in 1974 amounted to 63,531, of whom 23,048 were in Sweden. Corresponding figures for 1973 were

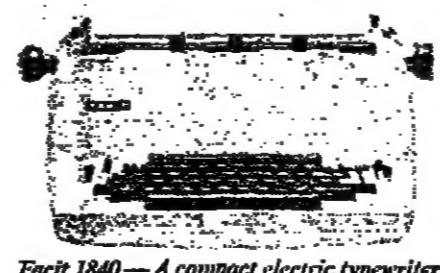
51,126 and 22,240 respectively. In July 1974, Electrolux acquired 92.1% of the shares in National Union Electric Corporation (NUE)—one of the leading vacuum cleaner manufacturers in the U.S.A.—for US \$52.9 million.

1973		1974	
Facit	Sales Skr million	National Union Electric Corporation (NUE)	Sales, Skr million
Office machines	588	Facit	619
Data products	146	Office machines	576
Other products	180	Data products	204
	894	Other products	200
Commercial cleaning	238		980
Electrolux		Commercial cleaning	382
Cleaning & maintenance machines	1,005	Electrolux	
Refrigerators, freezers, cookers, etc.	1,524	Cleaning & maintenance machines	1,121
Catering, hospital and industrial equipment	201	Refrigerators, freezers, cookers, etc.	1,703
Steel shelving & materials handling installations	100	Catering, hospital and industrial equipment	327
Miscellaneous products	220	Steel shelving & materials handling installations	122
	3,050	Miscellaneous products	282
TOTAL	4,182		3,555
		TOTAL	5,536



## NUE opens up new markets

A new positive factor of importance to the Group is the subsidiary company National Union Electric Corporation (NUE), U.S.A., which was acquired in 1974. This company which chiefly markets locally produced domestic cleaners and air conditioners, and which is well established on the North-American market, has a nationwide sales organisation which is ideally suited for marketing other Electrolux products as well.



## Wider distribution of risks

The acquisition of NUE has extended the geographical coverage of the Electrolux Group. This, combined with a high degree of diversification of

the product programme, means that risks are more widely spread. It would be unlikely that several main product groups would be subject to stagnation or sustain a decline in sales at the same time on all markets of importance.



## Continuing investment in the oil-producing countries

Electrolux will pursue its investments in the oil-producing countries in which rapid economic expansion can be anticipated. At the same time, efforts will be made to further strengthen the market position of Electrolux in other countries where Electrolux is represented, including the Eastern European States.



Electrolux refrigerator Automatic 54.

## Outlook for 1975

Present economic conditions throughout the world make it difficult to forecast growth in 1975 in absolute or relative terms, but a continued increase in Group Sales and profitability is expected.

As in previous years, expansion is expected to take place within the framework of the existing Group companies, through commitments to joint ventures or the floating of new subsidiary companies, and through the acquisition of outside companies or of interests in such companies.

**Electrolux**  
Aktiebolaget Electrolux,  
Stockholm, Sweden.



# APPOINTMENTS

## ARCHITECT WANTED

The Director General of Buildings, Ministry of Works & Housing, Salhiya, Baghdad wants an experienced architect to work as site architect for a hotel under construction at Baghdad.

Applicants should be experienced in detailing and preparing architectural working and shop drawings for all types of work involved in finishing a modern five star hotel, except for electrical and mechanical appliances, furniture and furnishings.

Only those with a minimum of 10 years experience particularly of actual execution and supervision of construction, preferably in hotel buildings, need apply.

Application forms may be obtained from the Iraqi Embassy, 22 Queens Gate, London SW7. These should be filled in and handed in or posted so as to reach the Embassy not later than June 30, 1975.

## FINANCIAL ACCOUNTANT City £6000

Our client, a leading syndicate at Lloyd's (managed by a large international firm of insurance brokers) needs a young chartered accountant (aged 28-32) to supervise, develop and be accountable for its financial and management accounting processes and controls.

The role covers a wide spectrum of accounting activity of a particular fast-moving kind, some of it computer-linked. Experience in the insurance field is not necessary. We shall be looking especially, for an analytical and enquiring mind; the ability to approach problems and opportunities freshly and good human relations skills. Our candidate may now be a senior in a professional firm or engaged in a responsible position in a commercially-based company. Opportunities for personal development are real, both in this and related fields. Confidential replies, giving full personal histories and quoting A/52 should be addressed to:

John Veale Associates Ltd.,  
120 Crawford Street,  
London W1H 1AF.

JOHN VEALE ASSOCIATES



## Investment Specialist

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## HOME NEWS

### Marshall-Fowler

#### to be run down

#### -1,000 jobs lost

FINANCIAL TIMES REPORTER

A DECISION by the House of Lords yesterday that condemned buildings used for temporary accommodation for the homeless must be in a decent state of repair could have costly implications for many councils throughout Britain.

The Law Lords upheld a decision by a magistrate that under the 1936 Public Health Act, Salford City Council must remedy the defects in what was described as an "unfit" council house.

The house in question was found to have rising damp, a rotted door, severe damp and a cracked lavatory pipe.

The Lords decided that it is the council's duty to carry out repair to a condemned house in a clearance area and that people living in such an area have the protection of the 1936 Act.

Many thousands of such properties have been bought by councils under the "municipalisation" programme and are let out at a nominal rent to the homeless in a form of legalised squatting.

If, as the decision suggests, they will be required to bring up to a specific standard all such properties the cost would be enormous.

This comes at a time when the Government has just announced cuts in the amounts available to councils for their rehabilitation programme.

MARSHALL-FOWLER, a long-established manufacturer of deal materialised crawler tractors and one of the relevant Government departments have been told of the closure plant, as have the trade unions and other interested parties. There has been no suggestion of Government financial assistance to keep the business going.

The company said yesterday that every effort would be made to mitigate hardship for the people involved in the closure.

Discussions have started to secure an orderly rundown of production. Its statement said: "At September 30, 1974, the net tangible assets of Marshall Fowler attributable to its share capital amounted to £2.6m."

While it is not possible at this stage to assess accurately the financial outcome of the rundown, the directors of Thos. W. Ward believe that the costs of realisation and the reduction in value of assets in these circumstances may well absorb existing net tangible assets of Marshall-Fowler.

In any case Thos. W. Ward will ensure that all creditors of Marshall-Fowler are paid in full. The directors of Thos. W. Ward expect further financial difficulties for Marshall-Fowler.

The possibility of selling the net tangible assets of the Ward business to one of these companies is being considered.

## Courtaulds takes over Whittaker Fabrics

By Rhyd David WHITTAKER FABRICS of Dundee, a textile finishing concern, owned by the Whittaker Corporation of California, has been acquired by Courtaulds in a deal announced yesterday.

The company specialises in the conversion of corduroy base cloth for sale to garment manufacturers, and represents a new outlet for Courtaulds' Northern Weaving division.

The terms of the deal have not been disclosed, but the company is understood to have been losing money for some time and the buying price is thought to have been only nominal.

Whittaker Corporation, a U.S. conglomerate with interests in metals, chemicals, marine and other fields, has been mainly importing corduroy base cloth into the Dundee plant which last year had sales of about \$5m.

Courtaulds now expects, however, to be able to supply the plant from its Northern Weaving Division. About 160 people are employed at the plant.

## Tory pledge on grant aid schools

The Conservatives will bring back direct grant schools when returned to power, Mr. Norman St. John-Stevens, the party's education spokesman, pledged yesterday.

He told a rally for the Campaign to Save Direct Schools in London: "We in the Conservative Party propose to re-open the direct grant list. Furthermore, we plan a network of these schools to cover all parts of the country."

It would cost local authorities about £100m to replace the places presently at direct grant schools, which the Government is abolishing.

The Labour Government claims its policy is geared to obtain equality of opportunity while in fact it desires equality of outcome.

To this end, the Government is levelling down, sacrificing standards in schools, parents' choice, teachers' careers and taxpayers' money, all for national conformity in a socialist egalitarian educational system," said Mr. St. John-Stevens, MP for Chelmsford.

## Imps to cut short-time working

Financial Times Reporter

IMPERIAL TOBACCO is to reduce short-time working at its cigarette factories because of signs that cigarette consumption is beginning to pick up following the post-Budget slump.

The company estimates that the heavy increase in duty on tobacco produced a drop in consumption of 15-20 per cent when it first took effect.

The Imperial subsidiary, W.D. and H.O. Wills, expects to scrap short-time working in the near future. It has already cut it two weeks ago. It was sending home 800 of its 10,000 employees each day, but this is now down to 500.

The other main cigarette subsidiary of Imperial, John Player and Sons, has sent all its 3,500 production staff home for six days a week since the Budget. They will do the same on Friday of this week, but no more short-time is planned after that.

## U.K. building standards lag behind Europe

A BUILDING INDUSTRY chief executive said that he was deeply dissatisfied about the level of efficiency of the industry in Britain. Mr. Norman Wakefield, managing director of Holland, Hamon & Cubitts, told a Neddyl conference in Manchester that the industry's performance was indeed "poor" compared with those of its European counterparts, but did not bear comparison with the U.S. "we would be ashamed to put it before the Japanese."

There was not much wrong with the components of the industry, which was competing well in the Middle East, Africa and elsewhere. The problem was lack of urgency at the early planning stages. The time spent on these stages could be halved.

## Identity photos introduced for cheque cards

Financial Times Reporter COLOURED IDENTITY pictures of holders of cheque guarantee cards are being introduced by Security Trust, Birmingham, jointly owned by the interests of Sir Isaac Wolfson and the International Bank of Washington.

Security Trust has 2,000 current account customers and two banks with counters at Birmingham and Walsham. The availability of the photo identity cards will be based on assessments of credit worthiness.

## Scotch favourite

SCOTSMEN DRANK more milk last year than

## HOME NEWS

## High-speed Hovercraft plans offered to BR

BY DAVID FISHLOCK, SCIENCE EDITOR

A FIRM proposal for developing an advanced Hovercraft to compete with France in high-speed cross-Channel traffic has been put to British Rail by the British Hovercraft Corporation, a subsidiary of Westland Aircraft.

The idea is to modify the existing two big SRN4 Hovercraft operated by Seaspread, the BR subsidiary, at a cost of £5m in time as an intermediate step in the development of an entirely new Hovercraft for the 1980s.

BHC has put forward schedules it believes could give Seaspread its first enlarged Hovercraft by the summer of 1977—when the new Sedan 500 craft, 50 per cent. funded by the French Government, is scheduled to enter cross-Channel service.

Air Marshal Sir Christopher Hartley, BHC's chairman, said yesterday that once the big French Hovercraft had made its debut, he expected the competition to be fierce, and that the opportunity to compete would "be with us for only a very short time."

The company was not seeking Government funds for development, but its sanction for a "straight commercial contract" with Seaspread.

Mr. John Lefeaux, managing director of Seaspread, who originally suggested the idea of a stretched SRN4 said yesterday that he was confident that his company could work up a strong case from the BHC plan.

He hoped to be ready to put it to the British Rail Board "by mid-summer" and to get a decision by the end of the year.

The BHC proposal is that during the winter of 1976-77 the first of Seaspread's SRN4s should be lengthened by the insertion of a new 55 ft. section amidships, increasing its payload from typically 30 to 55 cars and from 250 to over 400 passengers.

At the same time the craft would be fitted with a new, six-foot-decker, partitioning it to cross faster in rough seas and to be operated in seas rougher than are permissible at present.

## BSR goes back to 5-day week

Other modifications to the propulsion system, including longer propellers, would permit the enlarged craft to operate at higher speeds but more quietly, while retaining the existing four Pegasus engines.

BSR, the record changer manufacturer based at Bradley, West Midlands, is resuming five-day week working for about 5,500 workers at three Midlands factories from July 7.

The second Seaspread craft would be modified the following year, effectively doubling the peak earning capacity of the craft.

Mr. Lefeaux said: "The strong case from the BHC plan will need to be only a very modest increase in operating costs."

Meanwhile, the conversions would provide BHC with a valuable intermediate step in the development of a new generation of Hovercraft, called the BH 88, competitive in operating costs with cross-Channel ships.

If all the engineering developments envisaged at present—including a new engine such as the Rolls-Royce Tyne—were put together in a new Hovercraft,

we're talking about a 40 per cent reduction in power and a 60 per cent reduction in fuel," claimed Mr. Richard Stanton-Jones, BHC's managing director.

## Road chief challenges Minister on railways

Financial Times Reporter

A CALL to the new Transport Minister, Dr. John Gilbert, to get to grips with the "wasteful spending" by British Rail came yesterday from Mr. Tony de Boer, chairman of the British Road Federation.

He told the Federation's annual meeting in London that events in the past few months had shown that Ministers had totally lost their grip on transport policy as a whole. "Even before BR's offer to the unions the total railway deficit for 1975 was going to be more than £450m."

Roads not rail would continue to carry the bulk of Britain's freight and passenger movement, Mr. de Boer maintained. "This is going to involve a thorough reappraisal of the role that British Rail can perform and some painful questions about manpower and management."

Mr. de Boer complained that Government plans to give priority to road links with the ports, handling, trade to the Common Market were now up to 10 years behind target.

None of the key roads to Tyneside, Hartlepool, Teesside and Hull was complete and some would not be finished before the end of the 1980s, despite the promise in a Government White Paper that the highways would be built by 1975-77.

## Call for national work training plan

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

BRITAIN'S LACKADAISICAL attitude to preparing children for working life is strongly criticised in a report published yesterday by the Government-sponsored Training Services Agency. The present position is "profoundly unsatisfactory for both economic and social reasons," it says.

A new "collective funding arrangement of some kind" is needed to provide youngsters with a national system of vocational training at an estimated initial cost of about £150m, a year, says the agency, which is responsible through the Manpower Services Commission to the Department of Employment.

Unusually, the report does not stop short at the D.E.'s departmental boundaries. It invades the territory of the Department of Education and Science, criticising schools' deficiencies and hinting at desirable improvements. It points out that: "The resources devoted by the State to young people who continue in full-time education are immense in comparison with those they devote to young people entering employment."

It was socially unjust to devote an increasing share of public funds to academically bright children who went on to higher education, and a decreasing share to the much larger numbers who left school at 16 needing to enter employment. If it was also economically silly to remain dependent on a 1972 HMSO, £5.

## Consumer differences pin-pointed

Financial Times Reporter

OWNERSHIP OF cars and telephones still showed large differences between the socio-economic groups in 1972, in spite of the continued spread of consumer durables, according to the latest Household Survey from the Office of Censuses.

The survey for 1972 reports that among heads of households in the labour force, 85 per cent. of professional workers had a telephone and 80 per cent had cars, compared with 14 per cent of unskilled workers with a telephone and 18 per cent with a car.

It was also economically silly to remain dependent on a 1972 HMSO, £5.

Cigarette Components said yesterday that it was to make 200 of the 1,600 workers at its Jarrow factory redundant because of a 20 per cent fall in demand for its filter tips.

The company blamed the Budget and the Department of Health's anti-smoking campaign for a 20 per cent sales drop.

It said that there was no sign of a pick-up in demand for at least six months.

The rest of the labour force will continue on a four-day week.

## Fisons seeks listing in Europe

By Ray Daftor

FISON'S is seeking a listing on the German stock exchanges at Frankfurt and Dusseldorf as part of its bid to have a broader international base.

Details of the company's intentions are expected to be announced in Germany to-day, although Mr. George Burton, the Fisons chairman, has already indicated that much of the future growth will be generated outside the U.K.

He told the annual meeting last month that total group earnings this year might include as much as 70 per cent from overseas activities as against 60 per cent last year.

Mr. Burton has also indicated that the climate for manufacturing development is currently more favourable outside Britain and that most intended acquisitions in the foreseeable future would be overseas.

The group still has \$45.6m. left over from a \$50m. multi-currency facility negotiated two years ago for use in future takeovers.

The company's most recent acquisitions have involved Continental concerns. In March it said that it had bought an 85 per cent stake in the French pharmaceutical company Laboratoires Gérard, for about £1m. and it was acquiring for about £1.5m. the German company, Gebrüder Haake, which manufactures circulators and viscometers.

The increasing internationalism of Fisons is reflected in its annual report and accounts, which has the summary of results printed in English and German, and its recent advertising campaigns. On April 2 Fisons took 10 pages of advertising in the Frankfurter Allgemeine, a similar campaign to those run in Le Figaro and the British Press.

The aim of the advertising has been to emphasise the diversity of the company's activities. Two of the main business areas are agricultural chemicals (herbicides and pesticides) and pharmaceuticals which necessitate a worldwide marketing philosophy in view of the comparatively small market in the U.K.

The launch of Fisons' anti-asthma drug, Intal, in the U.S. for example, is thought to be one reason why about 8 per cent of the company's stock is held in America through American Depository Receipts.

## CLUBS

## THE GASLIGHT

(A Gentleman's Club) of ST. JAMES'S, SW1. Cabaret spots every half-hour. Restaurant facilities. Cover Charge: £2.00. Open 9 p.m. till early hours—Mon. to Sat. inclusive. Enquiries for PRIVATE STAG PARTIES Tel: 920 1648 after 6 p.m. WELCOMED Tel. 734 1071 (daytime). No membership required for out-of-town and overseas visitors. 4 Duke of York St. (Jermyn Street), Piccadilly, SW1.

## EXHIBITIONS

REPORTS: Ex. of 2,000 species modern after-lievers of Upper Eocene. Goldsmiths Hall, Foster Lane E.C. 24 June—until 12 July 1975 closed Sun.

## Readicut

- \* Sales, at £42,195,282, were 17.7% higher
- \* Profit before tax, at £4,032,733, was 9.1% lower
- \* Direct Exports, at £9,267,939, were 32.0% higher
- \* Ordinary Dividend increased by maximum permissible: covered more than three times
- \* Capital Expenditure, at £1.88m., was at record level

## Summarised Results

Years ended 31st March	1975	1974
	£	£
Sales .....	42,195,282	35,834,948
Profit before taxation .....	4,032,733	4,434,819
Profit after taxation .....	2,027,859	2,255,561
Profit after taxation plus extraordinary items .....	2,091,083	2,400,777
Amount absorbed by Preference and Ordinary Interim and Final Dividends .....	658,777	606,096
Group Profit Retained .....	1,432,306	1,794,681

Copies of the Report and Accounts can be obtained from the Secretary, Horbury, Wakefield, West Yorkshire

Readicut International Limited

## THE WOOLWICH WEST BY-ELECTION

## A desperate photo-finish

TO-MORROW'S by-election in Woolwich West seems to be adopted at the request of Central Office. His election address (which contains quasi-presidential photographs of him with his family) states merely: "Our overriding purpose must be to conquer inflation. There aren't any easy or simple answers. We can only beat inflation by using every effective and tolerable weapon at our disposal."

Everything appears to cancel out in what will be the first by-election of the present Parliament. Labour's majority of 3,541 last October and the fact that Woolwich West boasts the largest Labour Party membership of any constituency in the country (4,000-plus) are balanced by the national background of depression and inflation, while the ebullience and aggression of the Conservative challenger, Mr. Peter Bottomley, are matched by the more down-to-earth approach of his Labour

**THE CANDIDATES**

P. Bishop (Ind.)  
P. Bottomley (C)  
F. Hansford-Miller (Eng Nat)  
S. Hobday (Lib)  
R. Malone (Fellowship)  
R. Robinson (Nat F)  
R. Simmerson (C anti-EEC)  
J. Stanyer (Lab)

**GENERAL ELECTION RESULT**

W. Hamling (Lab)	19,614
P. Bottomley (C)	16,073
J. Johnson (Lib)	5,962
Labour majority 3,543	

opponent, Mr. Joe Stanyer.

The Tory heavyweights who have campaigned in Woolwich—Mrs. Margaret Thatcher and Mr. Ronald Mallone, who is running a walkabout on Saturday—have been countered by the likes of Labour's Mr. Peter Shore and Mr. Bob Mellish, while Mrs. Barbara Castle and Mr. Michael Foot will do their stint to-night.

And while Woolwich is being projected as a vital test of the Government's popularity—the settlement of the rail dispute has prevented a Tory whitewash—it is also regarded as an equally likely test of Mrs. Thatcher's plausibility.

Additional relief will be lent to-morrow by the fact that victory for the Tories in the by-election caused by the death in March of Mr. William Hamling, who had held the seat since 1964, would reduce Labour's overall Commons majority to one: the absent Mr. John Stonehouse.

Apart from the presence of the A2, which bisects the constituency and ruffles many feelings, there seem to be no local issues in Woolwich, so that "prices" and "inflation" and "the unions" hold total sway.

Talking to one Tory voter in the slipstream of Mr. Bottomley's canvassing on Monday, I was told: "This Wilson doesn't know his elbow from his other end. The unions are running this country: Mr. Scanlon and this bod and that bod."

On the other hand Mr. Bottomley has steered clear of a nearby polytechnic. He left coming down hard for any school at 15 but later earned a speech on Tory remedies, a BA and PhD. He has been a for the National Front; Mr.



Top, the Conservative candidate Mr. Peter Bottomley, with Mrs. Thatcher. Below, Labour candidate Mr. Joe Stanyer, with入党者.



Greenwich Borough Councillor Reginald Simmerson, who is since 1971 and was chairman of standing as a Conservative against the Common Market. The development committee for three years—a fact which does little for a ticket holder: Dr. Hansford-Miller, who has been quoted (perhaps unfortunately) as saying: "I want to end up in the House of Commons, not Greenwich Town and who represents the English Hall."

The Liberals' representative for tomorrow is Mrs. Sheila Bishop, whose formula for solving the country's ills has been described by one correspondent as "a mixture of the 'economics' structures, common sense and home help and Europe."

He was taken to task on Europe, though. One mother told him we had no business in the EEC. "We shouldn't be there. We don't stand a chance with all those other countries. John Stonehouse.

The Germans will have the main say—look at them, they get up at five o'clock in the morning to go to work." Mr. Stanyer, unruled, told her: "We're in now, in for our common good. We've got to make it work to our advantage."

He describes himself as a moderate Socialist, "although I hate the word 'moderate.' I was told: "This Wilson doesn't join the Tribune group, but I believe, for example, that we shouldn't trim the Industry Bill one bit."

He is 36, and a senior lecturer in materials science at a nearby polytechnic. He left coming down hard for any school at 15 but later earned a speech on Tory remedies, a BA and PhD. He has been a for the National Front; Mr.

Michael Thompson-Noel

## Mowlem

International Construction Group

Chairman Sir Edgar Beck CBE, reports...

\*\* Maximum permitted dividend recommended.

\*\* Construction work in the United Kingdom increased considerably, both in the civil engineering and building fields.

\*\* Subsidiary Companies have contributed satisfactorily to Group profits.

\*\* Nearly 20% of the Group turnover was overseas. There are good prospects in Saudi Arabia whilst work continued in many other countries including East Africa, Thailand and Algeria.

\*\* Profits of £1,817,870 fell short of those in 1973, the principal cause being the loss in Australia due to the floods in Brisbane.

\*\* Prospects for 1975 are better than I would have expected when the National economic position indicates both inflation and recession. We have a good order book and a healthy balance sheet. In the U.K. current work undertaken should enable fair margins to be earned, whilst the effort overseas enables a cautiously optimistic view to be taken for the immediate future.

Summary of Results (Year ended 31st December)		
	1974	1973



# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## BANKING

### Cashiers replaced by slot machines

BARCLAYS BANK'S first NCR through a special magnetic encoded plastic card and a personal code number.

For the past five months the two 770s have been undergoing off-line trials inside branches at Oxford, offering only the variable-amount cash dispensing facility. Now, with the link-up to a computer, customers will be able to withdraw cash in sums up to £50 a day in £5 and £1 notes, subject to the balance available on their accounts, which the machine will automatically check.

They will also be able to pay in bank notes, cheques, money orders to their accounts by inserting them through a slot in the machine and operating the appropriate controls.

Barclaybank is the first self-service bank machine in the U.K. through which customers can make both in-payments and cash withdrawals. It is operated

### Ulster bank a pacemaker

BELFAST Trustee Savings Bank, which made banking history by becoming the first in the British Isles to run a real-time on-line passbook banding system, using Burroughs TC700 and B500 equipment in a 26-node network, is making a further major advance.

Two TC2000 remote teller units have been under test running since early this year and the intention is to add a further 11, making the bank the first in the U.K. to operate "automatic counter clerks" in real time.

These TC2000 units have recently been released by the company to perform either off-line or on-line roles. In the latter function, which is what is involved at the TSB, the terminal checks each transaction with the central files before taking action such as dispensing cash.

Customers using the service would enter a credit card with a magnetic information storage stripe.

The console has a ten-digit numeric keyboard on which the customer taps out his identifying code. A series of displays tell the user what steps to take to withdraw cash.

## BUSINESS AND INVESTMENT OPPORTUNITIES

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Tandy Corporation (Branch UK), a division of The Tandy Corporation of America, where its 'Radio Shack' operation has over 2,000 retail outlets, arrived in Britain late in 1973 and has already opened 100 audio superstores in England. During 1975, the same fast rate of growth will be maintained and openings will commence in Scotland. Every major town and city will have at least one Tandy Store.

The product range consists of exclusive Tandy brands of radio, audio and communications equipment plus components, accessories and kits offering the highest possible quality at competitive prices.

This ensures high volume sales with substantial profits. Previous trade experience is not necessary. Tandy's 50 years experience assures realistic training of the Franchisee and covers everything from your Grand Opening to everyday routines, plus regular newspaper advertising, full merchandising and promotional support. A minimum of £17,000 is required.

For further information please write in confidence to the Senior Vice President, Mr. Richard A. O'Brien.

Tandy Corporation (Branch UK)  
Bilton Road,  
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## CONTRACT CARPET

Manufacturer has office-hire quality Wilton carpet surplus to contract with integral high density foam back (no felt required). Four plain twist pile colours in 50 per cent wool/50 per cent polypropylene. Total area 1000 square yards plus. To-day's trade price, less 40 per cent for quick clearance, £10 per square yard, plus VAT. Trade enquiries welcome. Introduction to trade fairs can be arranged.

Write Box T.4189, Financial Times, 10, Cannon Street, EC4P 4BY.

**CAPACITY AVAILABLE**

Expanding textile firm, has capacity for cast iron castings grade 12 to 21, weight range 1 cwt (30.35 kg) to 35 cwt (1,778 kg). Contact sales Director.

M. J. Allen Group of Companies, Cobbs Wood Industrial Estate, Ashford, Kent, TN25 1EW. Tel: 0322 2224.

**INVESTMENT IN OVERSEAS TRADE**

Persons with up to £10,000 to invest are invited to contact firm of consultants with overseas connections, as they require additional working capital, due to sudden expansion. Equity participation is good return available.

Printers only should reply to Box T.4200, Financial Times, 10, Cannon Street, EC4P 4BY.

## PHOTOGRAPHY

### Small lens of high quality

SIXTEEN millimetre zoom lenses for motion pictures, capable of producing the higher standards of image quality, resolution and contrast normally associated with 35mm lenses but at a much reduced cost, have been developed by Rank Optics, Taylor Hobson.

Designed by Rank Optics at its Leicester headquarters, the lens is called the Cooke Varo-Kinetic. New optical design principles give it superior performance and a weight of only 1 kilogram.

With an overall length of 22mm, the lens is designed around a three moving member optical system instead of the conventional two.

Unlike lenses currently available, the Cooke Varo-Kinetic is a sealed unit with no externally moving front element. This results in improved resolution and contrast and high image quality throughout the entire zoom range of 9 to 50mm even when focusing at distances as low as 240mm (8 inches) away from the front of the lens.

The lens achieves a high resolution value of 100 line pairs per mm on axis and, in the corners of the picture, and this performance can be held throughout the zoom range.

The resolution and contrast matches the modulated transfer function of the new film emulsions, such as Kodak Ekt2747, which means that film-makers will now be able to use 16mm cameras fitted with this new lens, and achieve the high standards of quality previously associated with 35mm filming for showing on the "big screen". It also means lighter equipment, less capital outlay and cheaper running costs.

## ELECTRONICS

### Picnic in comfort

THE EFFECT that bright light has in attracting flying insects is well known. This lies behind the development of an ingenious unit called the Nimrod—an electronic device designed to attract and kill all flying insects.

It is the brainchild of a firm called Electronic Pest Controls, a subsidiary of Electronic Concepts who design electronic communication systems. There are five different models of the unit to give protection from insects over areas from 500 square metres to 3,000 square metres, depending on the model.

They should appeal to the general public as well as to the larger industrial, farming and

catering concerns. In fact one model, the Nimrod 300, is unique in that it is the only mains-battery-operated product of its kind with its own built-in rechargeable power pack. This means that it is portable and, if fully charged, suitable for indoors, it can be carried out to the garden, or used in camping or continental holidays where insects can be a pest.

A central ultra-violet light attracts the insects, both by day and by night. Surrounding the ultra-violet light are two concentric metal grids separated by a gap of approximately 12 mm. The outer grid acts purely as a protective cage. The inner grid is charged to a voltage that is not dangerous for humans or animals to touch but insects flying against it to get to the light will be killed instantly.

Electronic Pest Controls, Mill Mead, Staines, Middlesex, (0785 55577).

suggests that metallic coatings based on zinc are effective in corrosive soils. The protection of submarine pipelines is also covered.

In the case of internal protection, the need for product purity and the re-lining of old pipes and sewers has produced a number of practical solutions of interest to a wide variety of industries.

Details from BHRA—Fluid Engineering, Cranfield, Bedford, MK42 8BD.

THE FIRST international conference organised by BERA Fluid Engineering on the "Internal and External Protection of Pipes" will be held September 8-11 at the University of Durham.

## CONFERENCES

### Protection of pipes

ABOUT 50,000 miles of new oil and gas pipelines are laid each year all over the world, as well as many miles of chemical effluent and water pipelines.

Two review papers by authors from Germany and the U.K. summarise the need for pipe protection in every industry.

A large group of papers will deal with corrosion and wear.

One contribution provides evidence that polyethylene is not a reliable protector in soils with a high bacterial activity; another

institutes that metallic coatings based on zinc are effective in corrosive soils. The protection of submarine pipelines is also covered.

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## COMMUNICATIONS

### Telephones for the 80s

BY THE end of this year the Guardian Royal Exchange Assurance Group will have completed most of its "Spider's Web" private telephone network which will rank as the largest of its kind in Europe. It will cover all GRE head offices and branches, consisting of more than 60 locations.

The philosophy of the "Spider's Web" network, created and designed by Mr. C. J. W. Macaulay, communications consultant to the GRE, consisted of leased lines from the P.O. having the terminal and

switching equipment privately owned and operated. This concept has proved to offer economic advantages and improved efficiency.

The technical structure of the network is a complex of wide-band supergroups and groups connecting the six switching centres, which in turn serve the branches of that region. Inherent in the design of the network is the built-in ready availability of data transmission, international telephony, internal telephones, facsimile and teletext.

Cost savings and advantages of ownership, combined with the flexibility of the system, will be achieved by the first commercial installations. However, GRE and ASEA have formed the new company now so that their combined capabilities can be made available to interested customers from the early stages of planning, design and evaluation of these new load-leveraging systems.

At a somewhat more advanced stage, it is intended to build battery

units up to 20,000 cubic feet for peak-lapping and the aim is to provide 10 MW battery capacity for about £2m. This, in ASEA's view, would be most acceptable on the U.S. market where problems of brown-outs and the still relatively poor interconnection are proving insurmountable.

It is anticipated that the battery will be operated at below 200 degrees C. or considerably lower than the various other battery pairs now being investigated.

It is intended to build battery units up to 25 x 14 inches, and down to 8 inches depth up to 4 inches. The basic pattern is applied using a self-sealing device. The switch matrices can be pegged to pattern switches as required, and are loaded in stacks from the pinless machine.

The heavy-duty pinless machine will cut widths up to 40 inches.

Design features include a cross beam which allows a clear view of the cutting area.

and there are light barrier safety devices on both sides of the knife. There is a semi-automatic double feed mechanism. Switch length and width are set independently.

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The heavy-duty pinless machine



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### THE DECLINE

over the past months in companies' demand for management training has apparently been taking a different form from that of the 1970-71 cutback. Then, it was the multitudinous short courses in specific aspects of management which suffered, while the one-to-week general management courses survived relatively well.

The ravages of 1970-71 left a lesser tangle of growth to be hacked at, but this time it seems the shortish general term commitment to the management course is more a victim than the specific course, and that the longer general jobs and budgets—imperial management course is holding its own in spite of cuts elsewhere. The overall market for the supply side would have in-company work has continued to grow.

Some authorities think that, even so, there can surely be a change in the pattern indicated by the fact that the organisations concerned now give more thought to their management development activities, with long courses being booked a good way ahead, and career plans being used to indicate individual managers' needs for "inputs" of training in specific aspects of their craft.

A new element of the pattern since 1970-71 has been the move by many concerns to providing training within the company, often importing "tailor-made" courses from schools or other organisations, instead of sending large numbers of staff to attend outside programmes. In many cases this can be an efficient and comparatively inexpensive way of meeting a good many management training needs, although at its worst it can produce a very "hintered" type of programme, instructing staff how Company X does the worst—in terms of management and leaving little room for investigation whether things are the worst. I gather that the

could be done in better ways. Perhaps because this requires a company a greater and longer-term commitment to the training, the shortish general term course is more a victim than the specific course, for the company training officers and that the longer general jobs and budgets—imperial management course is holding its own in spite of cuts elsewhere. The overall market for the supply side would have in-company work has continued to grow.

Whatever the further decline in the company market, however, there will be a fair measure of help for the suppliers of management education and training from the Government-sponsored Training Services Agency. Under its Training Opportunities Scheme (known familiarly as Tops), the TSA is intending to promote a large-scale expansion in the use of management training by executives who have been made redundant.

About 1,400 managers took courses under the Tops scheme last year. With increases probable in the number of redundancies, the TSA is expecting that 5,000 may well do likewise this year. And if staff how Company X does the worst—in terms of management and leaving little room for investigation whether things are the worst. I gather that the

# FINANCIAL TIMES REPORT

Wednesday June 25 1975

# Management Education

The management training industry in Britain has swung wildly from success to failure since it appeared in the mid-1960s. It is on the brink of another turndown in the face of Government cuts and companies trimming training budgets.

## Manic-depressive

THE AVERAGE child psychologist and colleges must at least have been ended only by the unconditional surrender of the other.

Fortunately, and almost certainly by agreement, the leaders of both camps refrained from adding their voices to the sterile arguments about "principle."

With no newsworthy attitudes to attract it, the public attention which had finally followed management education since the middle 60s shifted itself to other things, and the two sides were soon left pretty well in private to ponder realities.

And even though four years later the basic split remains, a goodly number of bridges have been built across it and the relationship has improved.

One of the first reconciliatory moves was the formation by schools of advisory panels of business men. But to my mind this formal consumer-consulting machinery has played only a small part in the improvement of relations. Nor do I think that the main compromises have come from the company side, even though the late lamented upswing in business conditions which followed the 1970-71 recession brought renewed company interest in the management educators' products.

The major compromises have been made by the educators, and the reason for this is surely that the upswing coincided with a curbing of the previous headlong growth of public spending on university activities, coupled with a Ministerial-supported decision with the Department of Education and Science to develop the polytechnics.

The new business schools, ambitious to advance their academic reputation for higher-degree work and research, could plainly no longer rely on sufficient quantities of taxpayers' money. The best prospect lay in attracting increased revenue from companies and, in view of the proposed formation of a national network of Regional

Management Centres based on the reverse came at different times and in different forms.

The management teaching departments of the further education sector—the polytechnics and technical colleges—had had their feelings trampled on from the outset. What the public figures were welcoming in the mid-1960s was the arrival on the management education scene of the universities. Amid these effusions the useful work which some further education institutions had been doing for years was at best forgotten and at worst slandered as cheap and nasty. So although they received little positive and file voices on either side, University management departments benefit from it, the polytechnics declaring that the conflict could be easily resolved.

The dons' immediate reaction was to counter-attack, with the result that the educators and the managers became publicly split as cheap and nasty. So although they received little positive and file voices on either side, University management departments benefit from it, the polytechnics

custom decided that another way of advancing themselves was to capitalise on the growing popularity of career-connected studies with academically able school-leavers, by developing undergraduate courses.

Both of these trends had a stimulating effect not only on the further education sector, but also on the established independent colleges.

In the judgment of the aforementioned psychologist, the result would do great credit to management education's competitive spirit. But it would say nothing at all for its rationality.

Everybody seems to have set about marketing in every possible direction.

Courses for working managers have been generally increased in number, diversified in content, trimmed in length, and polished in presentation. The standard courses have been supplemented by the putting-together and sometimes the bespoke creation of teaching packages to suit particular industries or specific companies, and which can be used either inside the school, in the customer's premises, or alternatively in both.

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The overall award for sharpness, however, is probably deserved by the Regional Centre which has been trying to arrange for Diploma in Management Studies courses to be advertised on television.

The trouble with all this overlapping competitiveness within what is now overwhelmingly a State-subsidised activity is that it is neither needed nor can be afforded. Once again we are poised for the plunge from the nadir to the depressive and, with reports of cuts of up to 50 per cent in company training budgets, it is up to Government to make sure that what survives this time is rational and effective. The question of the sort of management education that is needed, and Governmental intentions which will affect the answer are discussed in the following articles.

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## MANAGEMENT EDUCATION II

# National stock of common sense

THE OTHER day a keen observer of management education gave me a sketch of what he considered to be the major difference between the London and Manchester Business Schools.

"If the London faculty were ordered to get fell in outside in threes," he said, "they would respond by forming up perfectly within seconds. But if the Manchester faculty were given the same order, they'd say: 'Hold on a minute. We'd better discuss this. Let's start with what you mean by threes.'

I quote this to indicate what people acquainted with the two schools mean when they describe—as they usually do—the Manchester institution as the more academic. And practical businessmen who have been connected with the northern school tend to associate this approach, which can all too easily seem to them intellectual hair-splitting, with Manchester's director, Professor Grigor McClelland.

Yet for advice on what sort of basic State-financed structure of management education this nation needs, you could scarcely go to a better man than Grigor McClelland. This is because, since Christmas, he has been on leave from Manchester Business School and running his family business, the Newcastle-based food supermarket chain, Laws Stores.

The company, which has 1,500 employees, ran into severe problems last autumn and the existing management was unable to cope with them. So

the professor moved out a number of the senior managers and "grabbed the steering wheel" himself. Over the past six months he has successfully turned the company round and is aiming for expansion with an eye on its going public five to ten years hence. He intends, however, to hand over the task of expanding the company to somebody else because he wants to return to the Manchester school when the new academic year starts in October.

### Emergency

The ideas from the school which he said he found most helpful in his emergency role as a retailing managing director all seem to be essentially practical.

One was the knowledge that when managers are in menacing situations, their fears can easily distort their interpretation of what is wrong. He was therefore careful to sound the opinions not only of employers but also of customers in the stores.

"This enabled me to go to our top executives and say I knew that on such a date a particular store was not stocking certain goods we had advertised."

Another help was Man-



The London School of Business in Regents Park.

chester's emphasis on looking at a company as a whole, from that working out the necessary objectives, and then designing a policy which in practical terms can be relied on to achieve the objectives.

Using this procedure, the professor worked out which of the things going wrong were the important ones, in the sense that they could be put right and so gain the extra money the business needed. This became the basis of his plan for improving the profits and... well, he really made it sound that straightforward.

This perhaps explains his answer when asked what new ideas will go with him when he returns to head the business school.

"Management education," he said, "tends to concern itself with making the best practice better. But in this situation, and I think in many situations, the problem was advancing from a low level of sensibility to a reasonable level. So perhaps greater emphasis should be placed on just getting people with common sense into positions where they can pull the levers."

"Where control systems are concerned, management education tends to think of ways of achieving sophisticated discrimination. But I think now that what needs attention is control systems which provide quick feedback and ensure that action is taken."

In short, things which might seem to an academic to be small considerations, are often the important ones.

He then declared that he was not going to insist that the person who replaced him as managing director of Laws Stores must have a higher degree in management, or even a degree at all.

"These past few months I have been extremely impressed by a number of people who courses in the field. Well, they have got what it takes to signed and taught, these could succeed, but who left school serve the Robbins Committee by the age of 18 largely because they were browned off with the learning experience for both

Nobody would be under any pressure to study at a bachelor-level in management, but there should be further expansion of undergraduate courses which could be offered strong incentives to spend a year or more beforehand outside the education system and on their own resources.

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as the Diploma in Management Studies and others. During the training, the manager would receive the Tops allowance,

Under the proposal, redundant executives to try to reinstate managers up and down the country in conjunction with the associated agency. Professional and Executive Recruitment.

The main purpose of the seminar is to give the redundant executives a realistic view of the employment situation which faces them, and to help them to work out in what ways they are—and are not—marketable. This will naturally introduce the idea of taking some sort of training with a view to improving "personal marketability."

Although efforts are being made to provide skilled counsellors to help the unfortunate managers to choose the training programme most suited to them, it seems probable that most will be left to work out their own best choice from a list of the programmes available.

Various bodies—including the Regional Advisory Councils and the British Institute of Management—are assisting with the compilation of this list. Being a Government-sponsored concern, the Training Services Agency has its eye on the management teaching facilities of the State education system, but there is no reason in principle why programmes offered by private enterprise should not be included.

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The TSA thinks, however, that what most redundant managers will need is not a formal course so much as a "period of supervised self-instruction."

Even so, the plan is not without its critics among leading personnel authorities who doubt that the large majority of managers made redundant will be able to find another general job regardless of their training to increase their marketability. These critics argue that in spite of earlier and current redundancy programmes, large companies tend to be considerably overstuffed in their managerial ranks. Firms should not be included.

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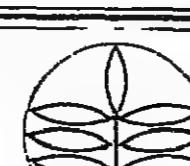
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## PARLIAMENT



# Liberal statutory policy plan supported by 13 Tory MPs

BY JOHN HUNT

## Praise for Callaghan statement broadcast

BROADCASTS by the BBC and Independent Radio News of Foreign Secretary Mr. James Callaghan's statement on Mr. Dennis Hills, the British lecturer under sentence of death in Uganda, were praised by MPs yesterday.

Mr. Mike Thomas, Labour MP for Newcastle East, said: "Everyone who listened will have had an opportunity to sense the atmosphere in Parliament at this dramatic moment. I am sure that the experiment has been a great success and this event must surely justify, if justification were needed, its permanence."

"I have been told on all sides of the impact, brilliance and drama of this broadcast. It needed no embellishment."

Mr. Bob Crerar, Labour MP for Eccles, said: "I see no reason why dramatic announcements at critical moments should not be transmitted to the nation at the same time as they are transmitted to MPs."

A GROUP of 13 Tories went wage control, did not vote. The Conservatives who voted for it were Mr. Ian Grant (Cardiff, N.J.), Mr. Paul Hawkins (Norfolk, S.W.), Mr. Charles Irving (Cheltenham), Mr. David Knox (Leek), Mr. Kenneth Lewis (Rutland and Stamford), Sir Anthony Meyer (West Flint), Mr. Anthony Nelson (Chichester), Mr. Antony Newton (Braintree), Mr. Graham Page (Crosby), who is a former Local Government Minister, Mr. Peter Tapsell (Hornsea), Sir George Young (Aston), Mr. Gervais Morgan (Denbigh), and Mr. John Biggs-Davison (Epping Forest).

But Labour, including at least 16 Ministers, voted solidly against the measure. Prominent among them were Mr. Anthony Wedgwood Benn, former Industry Secretary and now Energy Secretary, Mr. Michael Foot, Employment, Mr. Roy Mason, Defence, and Mr. Robert Sheldon, Financial Secretary to the Treasury. Mr. Bob Mellish, the Labour Chief Whip, also voted against.

The Bill was presented in the Commons by Mr. David Steel (Lib, Roxburgh, Selkirk, and Peebles) as a means of testing the opinion of the House. It was also intended to find out how many Conservatives agreed with Mrs. Margaret Thatcher, the party leader. In opposing a statutory wages policy.

Mr. Steel declared: "There is a growing view in all parts of the House that it is high time the Government took positive action to attempt to control inflation. We can delay no longer."

He recalled that in 1966 the Labour Government had introduced the Prices and Incomes Act which was supported by the Conservatives but opposed by the Liberals and one Welsh Nationalist voting for it.

Mr. Peter Walker, the former Conservative Trade and Industry Secretary, who has come out in favour of a return to statutory Government of 1970 had abolished

the PIB just when it was restricted to the proving of real assistance in figure already laid down controlling inflation.

In a couple of years, however, helpful in creating the machinery the Conservatives repented of to establish a fair, expert and authoritative body," said Mr. Steel.

Opposing the Bill, Mr. John Tomlinson (Lab, Merton) said it would bring back all the rigmarole of statutory controls that had failed before. Those who supported the Bill seemed to have learned nothing over the past 10 years, he said.

Mr. Tomlinson, a former political organiser and head of research at the AUEW, argued that the Labour Government's old PIB had worked effectively in restricting pay rises in the public sector but not in the private sector where they had been 6 per cent in excess of the norm. This had led to massive industrial disputes in the public sector at the end of the 1966-70 period.

The board he was proposing would have the power to undertake investigation of certain areas of incomes, such as the lower paid. It would be the responsibility of the Government to say what percentage growth in prices and incomes could be. It could refer to the Board any cases that went beyond the norm.

The Board could then make a recommendation to the Government to make exceptions or working together.

He thought is a delusion to believe that a statutory body could deal with the problems of inflation and employment. The real way to tackle it was by increasing the productive wealth of the country and establishing a system of industrial relations

that got management and labour

to large dellops of it.

Mr. Steel emphasised the danger of the present situation with inflation running at 30 per cent and most commentators believing we were heading for unemployment of over 1m. by the end of the year.

"Most Governments are accused of promising jam tomorrow and never providing it. This Government says there will be no jam tomorrow and then watches everyone helping themselves to large dellops of it.

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# Wilson predicts economy measures before recess

A GOVERNMENT package to combat inflation will be unveiled before the Commons rises for the summer recess at the end of next month, the Prime Minister, Mr. Harold Wilson, told the Commons yesterday.

Mr. Wilson said that the important thing was to get the measures right "to get the right answer on the basis of consent and consensus."

Mrs. Margaret Thatcher, Opposition leader, had claimed that the Government's "delay and uncertainty" was damaging the pound daily. "When do you expect to bring a package of measures before this House for its approval?" she demanded.

Mr. Wilson replied: "What is important is to get the right answer and the right package, and that will not be the package you proclaim without even the support of your colleagues."

"Getting the right answer on the basis of consent and consensus takes time. Your party tried to do it without that and failed. They got the wrong answer on a basis which divided the country."

Tory MPs began to chant "answer, answer" and Mr. Wilson countered: "The Chancellor has set a timetable. I hope it will be considerably quicker than the timetable he set."

Mrs. Thatcher pressed the Prime Minister to say if measures would be introduced before the summer recess.

Mr. Wilson replied: "Yes. Any measure brought forward—and I think of totally falsifying stress again the importance of Mr. Healey's remarks. "He did not say there were six weeks to be reported to the House disaster. You should really look before the summer recess, of at what was said and not falsify course."

Earlier Mr. Robert Adley (C, Liberal leader Mr. Jeremy Christchurch and Lympstone) asked for the Prime Minister's views about changes in the social contract.

Mr. Wilson agreed this was urgent, and pointed to the current discussions by the TUC and CBI.

Asked about his contacts with TUC leaders the Prime Minister agreed that TUC co-operation had also demanded action on the economy. "Last month, you delayed because of the referendum, and this month it seems it is because of the Woolwich West

By-elections. "The nation is now going to feel that you are either unfit, unwilling or unable to take any action to bring wage settlements in future to the target rate for price increases. This was a very big step forward," he said.

Mr. Norman Tebbit (C, Chingford), quoting Mr. Healey's speech, said: "The social contract was not a threat to the TUC. Companies had been warned that where too much was taken six weeks to go to disaster. Taken by wage settlements outside the social contract, a Government subsidy would not be forthcoming."

## Labour MP backs Tory claims on maternity rights

A LABOUR MP yesterday supported Opposition claims that new maternity rights for women workers could impose an intolerable burden on thousands of smaller employers.

Mr. Jim Sillars, MP for South Ayrshire, told the Commons Standing Committee on the Employment Protection Bill: "It is ludicrous for Parliament to pass a law which certain sections of the community have no chance of obeying."

Opposition MPs had proposed that employers with between one and four workers should be excluded from having to pay small employers. Enquiry into maternity pay, and from the demanded equality of treatment workers who decided to return to their jobs after having a baby. It would be difficult to find replacements for the women while they were away if the replacements knew the job would only be temporary.

Mr. Harold Walker, said it would be wrong to exclude some women from protection under the Bill simply because they worked for small employers. The Opposition proposal would cause severe injustice to very many women. There were 1.1m. women employed in units employing between one and four workers.

Earlier, the Government had proposed legislation which imposed a

maternity pay, and from the demanded equality of treatment workers who decided to return to their jobs after having a baby.

It would be difficult to find replacements for the women while they were away if the replacements knew the job would only be temporary.

Employment Under-Secretary, Mr. Christopher Price (Lab, Lewisham W), urged the Government to consider the Special Air Service regiment as a candidate in any further defence cuts.

"Many Labour MPs do not think its activities do any credit to Britain," he said.

Mr. Cyril Townsend (C, Bexleyheath) said: "Many of us are getting increasingly bored with the totally uncalled for attacks on what is perhaps the finest regiment in the British Army."

Agreeing with Mr. Townsend, Mr. Peter Mills (C, Devon W), said: "The SAS is a fully volunteer regiment. It is a fine regiment and doing a very fine job. Its main role is in the NATO context."

Mr. Mason told another questioner that European countries with aircraft and aero-engine industries would have to co-operate, otherwise we would in future have to buy off the American shelf."

The result would be that European aircraft industries would gradually fade and might not be able to survive.

BOATS AND their equipment parties. It was not the sport of the idle rich.

The accent on youth was apparent throughout the sport. Jerry Wiggin (Con, Weston-super-Mare) told the Commons Standing Committee on the Employment Protection Bill yesterday.

The Government's proposals should be modified, he said. It was not a spectator sport but one in which many thousands of people now took part ranging from the few who had large yachts here or abroad to the many thousands who were sailing in small canoes and racing dinghies.

"We take the view that boats are not a suitable subject for the cost of a racing dinghy club or the dinghy sailor did not require an expensive course on which to practise his sport.

Mr. Wiggin pointed out that the Government provided financial assistance for those who wanted to learn sailing. There were sides for coaching and sailing centres. He also mentioned that recent figures of the Boat Building Federation showed that there was an alarming decline in the industry.

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Job Circulars

## The Executive's World

EDITED BY JAMES ENSOR

The Government favours 'industrial democracy.' But Geoffrey Owen outlines the problems and argues  
**Managers must still make the decisions**

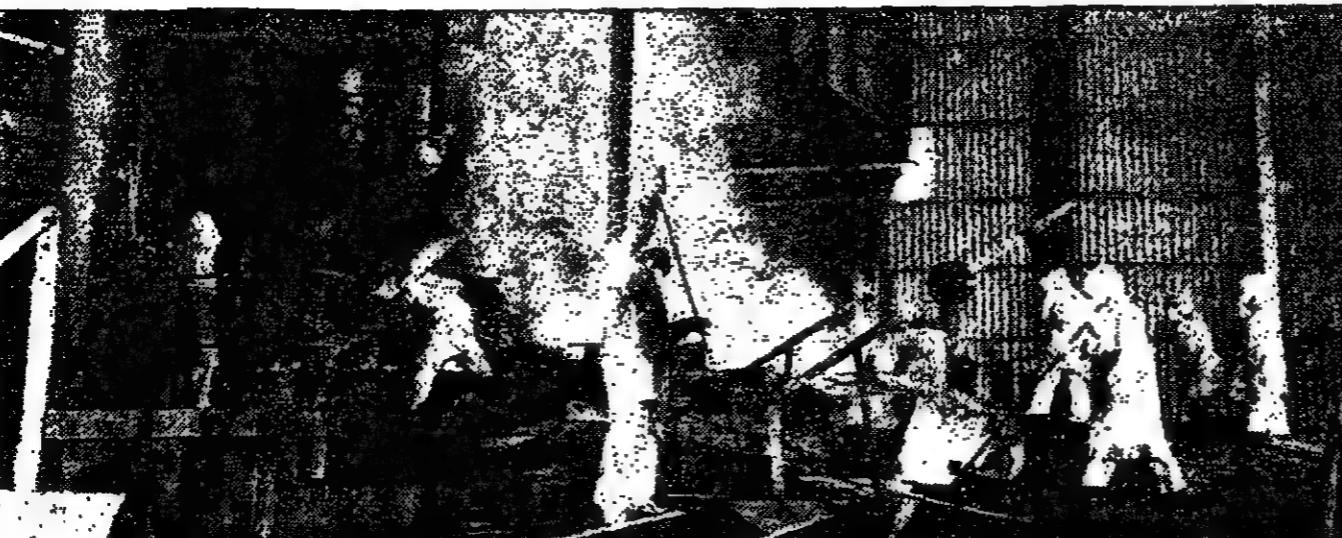
AT THE HEART of the debate about the Government's Industry Bill — and about other proposals for "industrial democracy" — is confusion between two very different propositions: The first is that employees, through their trade union representatives, should have the right to be consulted about and to influence decisions which directly affect their jobs and working conditions. The second is that employees should be given detailed information about, and should participate in, all major management decisions.

Many managers would accept the first proposition but strongly resist the second, not on ideological grounds, but because it is simply not feasible; it implies a community of interests between management and unions which does not, as yet, exist. An awareness of common interests is not something that can be created by legislation; it has to be worked at and developed within the individual enterprise, and this is a long and often frustrating process. Before the Government rushes ahead with enforced participation on a grand scale, it should consider the experience of those companies which have attempted a more limited form of participation, in the area of jobs and working conditions.

**Demarcation**

Ten years ago ICI consciously adopted a participative approach in trying to raise its labour productivity closer to the level of its foreign competitors. As Mr. Joe Roeber shows in a new book (1) on ICI's experience, the management recognised that substantial manpower savings were available, but only if they attacked the demarcation rules and restrictive practices which were deeply ingrained in the industry.

The purpose of the Manpower Utilisation and Payment Structure (MUPS), agreed with the unions in October, 1965, was to measure, analyse and reorganise all the work being done by hourly-paid employees in the company. The aim was flexibility between trades (especially between craftsmen and process operators), a simplified wage structure and detailed job assessment. But the novel feature of the agreement was that the process of reorganising jobs was to be co-operative. As Mr. Roeber puts it, "it was a complete departure from the ICI



How can the National Union of Blastfurnacemen be expected to enthuse over a programme that could halve its membership?

tradition of decision-making, of overseas competitors; the gap union officials, national or local, from management to unions technical expertise deployed in productivity was being suddenly to abandon their will, of itself, provide one of a traditional role, that of defend the keys to higher productivity.

There is little doubt that this would not have been achieved without the move away from management by decree towards management by consent and co-operation. Yet two qualifications need to be made. The first is that the initiative for managers that "where shopfloor

**PRODUCTIVITY IN STEEL**

(current tonnes per man-year)

COMPANIES	PLANTS
Nippon	520
Thyssen	370
Kawasaki	350
National Steel	280
ICI (5 best plants)	195
Hoechst	150
BSF (average)	122

Note: Because of the difficulties in obtaining comparable data the figures can only be regarded as tentative. The main factor depressing the ICI's performance is the long "tail" of obsolescent plant, whereas Nippon's output is concentrated in fewer, more modern and larger works.

change still tends to come from workers and stewards were management. The most serious over-manning in ICI to-day, as in the rest of the chemical industry, concerns the maintenance area. Typically a British plant uses three craftsmen where the comparable German unit uses two. There is more labour mobility in Mr. Roeber also notes that in changing large organisations like ICI the national unions do not generally play a positive role: "it was always possible for the unions to block movement but not to make it happen." These facts are conveniently overlooked by those who argue that a redistribution of power

Secondly, one cannot expect that a redistribution of power

to be done to bring productivity up to the best international levels. Obsolete plant has to be closed down, production concentrated in the most efficient works, and new plants of optimum size and technology have to be constructed. The extent of the BSC's lag is illustrated in the tables, which give a very rough indication of relative productivity. Output per man in Japan is probably more than twice that of the British steel industry, but this conceals wide differences in productivity among individual plants. Thus the Anchor plant at Scunthorpe, the most modern in the U.K., compares favourably with Continental plants though still well below the best Japanese units.

A modern steel industry requires fewer plants and fewer employees. What can the unions contribute to this? As Mr. Ken Jones has shown in a study (3) of the social aspects of the BSC's rationalisation programme, the management has involved the unions in a lengthy consultation process, including the provision of detailed financial information to works action

suppose that a new era of joint problem-solving can be created overnight — least of all by legislation.

1. — Social Change at Work, by Joe Roeber, Duckworth, 28.50.

2. — See Chemicals Manpower in Europe, published by NEDO in 1973.

3. — The Human Face of Change by Ken Jones, Institute of Personnel Management, 50p.

**Germans in the Deep South**

BY NORRIS WILLATT

ROBERT BOSCH, the West German automotive parts and statistics that the West German household equipment manufacturer concluded the time was ripe to begin manufacturing in North America. The — of all places — Charleston, reasons which led it to choose a factory site in South Carolina.

One might have expected that were many and varied. A basic Springfield, Massachusetts, the one was the calculation that it site of the company's first two was no further, and therefore no invasions of the U.S. market, more expensive, to transport to divide the opposition. As Mr. Jones remarks, "there is no logical argument which can convince men that their own works should close and this needs to be recognised by the employer."

The most national trade unionists can be expected to do, says Mr. Jones, is to acquiesce in certain proposals. Some of the unions, after all, face a drastic decline in their own membership. How can the National Union of Blastfurnace-

men be expected to enthuse over a programme that could halve its membership by the early 1980s? At the very least they will be sceptical about the need for closures and will drive the hardest possible bargain for their members.

This operation, producing injection systems, was expropriated during the First World War. The Germans returned to Springfield in the early nineteen twenties, with more advanced and more diversified automotive products, including, after 1927, fuel injection pumps for diesel engines. This was expropriated during the Second World War.

During the last quarter of a century, Bosch has tried to make it third time lucky. The sales company was reincorporated in New York in 1953, but the headquarters were moved in 1967 to Broadview, a suburb in the geographical centre of the country, and also to the principal customers.

Yet, when the parent company in Stuttgart decided once more to set up a manufacturing operation in the U.S., it chose the South at Charleston. Why? The answer is, on the basis of most careful research, which eventually narrowed down the choice to the States of Ohio and South Carolina. On the face of it, Ohio looks the more logical. It is closer to most of Bosch's main U.S. customers, such as International Harvester, Allis Chalmers, John Deere and Mack, for example.

These and other major U.S. corporations are becoming bigger and bigger users of the fuel injection pumps of which Bosch has long been a leading world producer: because of the growing attraction of diesel power in a country that traditionally has neglected it.

In 1973, only 800,000 diesel engines were assembled in the United States but forecasts suggest that total U.S. diesel engine production will rise to 750,000 units by 1976, and to 1m. by 1980. Charleston and other communities of South Carolina have become something of a mecca for West German firms doing business in the United States. Among German companies established there are the Big Three of the chemical industry, BASF, Hoechst and Bayer; and the total list of some two dozen names includes firms in the machinery, chemical and other industries.

**BUSINESS PROBLEMS****Tax on dealings in futures**

BY OUR LEGAL STAFF

I have been told that a managed syndicate dealing in futures is liable for tax only at the capital gains tax rate, but as an individual is liable to income tax. Is this correct?

On the basis of the decision in Mr. Norman Wisdom's case in 1968 (Wisdom v. Chamberlain 45TC103), profits from commodity futures transactions carried out by a private individual could be assessable to income tax as earned income under Case 1 of Schedule D. Whether profits from passive participation in a managed

I have received a copy of the

syndicate should be regarded as capital gains or as unearned income (or indeed as earned income) is a question of fact, for decision by the Commissioners, according to the particular circumstances of each case.

Your proper course is to raise the matters of inaccuracy when the minutes are read, and before they are signed, at the next general meeting. Once the minutes are signed, it depends on the Articles of Association of the company whether the minutes are conclusive (in which case they can only be displaced or amended if fraud or bad faith is proved) or are capable of being displaced by evidence of the true sequence of events at the meeting concerned.

**Retirement and the Land Compensation Act**

I have a business which will be involved in a Compulsory Purchase Order. I understand that in view of the fact that I am over 60 years of age, and do not really wish to be involved in the upheaval of moving, that there are special provisions available in the Land Compensation Act 1973 that may be worth considering. Could you outline what is involved in making a claim under this Land Compensation Act 1973, whether account is taken of any stock and equipment, and who has the ultimate responsibility for disposal of same?

Section 46 of the Land Compensation Act 1973 enables you to claim your compensation on the basis that the business has come to an end instead of its merely being removed from one place to another. This means that the loss of profits must be computed on the purchase value of the business, not simply on a notional interruption of trading. You would normally be free to dispose of stock and equipment, making your claim for the goodwill. To take advantage of the provisions of Section 46, you must have reached the age of 60 years, the premises must be of an annual value not exceeding £250 and you must undertake not to dispose of your goodwill and not to engage in the same kind of business in the locality.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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WEDNESDAY, JUNE 25, 1975

## Differential trouble

IT MAY seem perverse that, to enforce its views on the when the Government seems at leaders of individual trade last to be screwing up its nerve unions, let alone their members, to take more effective action to bring inflation under control, the main danger, from the point of view of the overseas observer, is not so much that there should be a renewed run on the pound; yet the exchange rate closed yesterday at a weighted depreciation of 26.7 per cent. against other currencies. Its lowest yet. Such a drop is less serious nowadays than it was under a system of fixed exchange rates—there are those, indeed, who argue that if unemployment is rising fast we should take every practical step to make our exports more competitive—but there are sufficient short-term funds in the pipeline to allow the Labour Party to move him to accept some variant of the Social Contract, looked too bleak for the authorities to be acutely sensitive to what is thought to be foreign opinion. The Prime Minister's statement in the House yesterday, that the Government would announce a package of some sort before Parliament rises for the summer recess, was presumably meant to be reassuring.

**IC1 example**

One should not therefore be altogether dismayed if the consensus for which Mr. Wilson is seeking proves elusive. The engineers have already voted against working with any kind of social contract, new or old. The Scottish and Yorkshire miners have already begun to make it clear that they will continue under all circumstances to regard miners as an exceptional case. The idea of a flat-rate ceiling on all pay increases for the coming year is running into trouble now because the flat-rate acceptable by the Government is lower than that put forward by Mr. Jones. But it was in trouble from the beginning for a more fundamental reason. If an object lesson is needed on the trouble that is bound to arise sooner or later from the erosion of differentials, it is there to be seen in the major dispute between ICI and its workers, which has arisen basically out of the embittered feelings of craftsmen. Artificial pay restraint can be almost as harmful if prolonged as artificial price restraint. The fact that many groups of skilled workers are now feeling aggrieved on this point is another reason for placing relatively little reliance on any proposals which the TUC may be able to agree within the next few weeks and much more on the management of demand in itself divided on these issues and is therefore in a still weaker position than it otherwise would demand in particular.

### Concessions

One might have supposed that the Government's experience of the working of the social contract had made Ministers slightly more sceptical, if not actually cynical, about the value of any undertaking hastily entered into by the leadership of the TUC. There is no doubt that their wish to secure the voluntary co-operation of the unions has caused them to set their sights too low and to make concessions to trade union opinion in exchange for promises which have not in the event been met. There is no question here of dishonouring an agreement: the simple fact is that the TUC leadership is in itself divided on these issues and is therefore in a still weaker position than it otherwise would demand in particular.

## The rule of law is sacred

THE JUDGE in India's Vacation Court yesterday provided new ammunition for both the supporters and the opponents of Mrs. Indira Gandhi. Mr. Justice Krishna Iyer granted the Indian Prime Minister a stay of execution from the Allahabad High Court order unseating her from Parliament and barring her from elective office for six years. That will no doubt cheer her and her party supporters who have been arguing that she should continue in office. But the judge also attached conditions to the stay of execution and ordered that Mrs. Gandhi should not vote in Parliament until the Supreme Court finally settles the issue.

### Corrupt practices

The growing numbers of her opponents are already arguing that this is another reason why Mrs. Gandhi, found guilty and convicted of corrupt electoral practices, should immediately resign and let someone else take over at least until the Supreme Court clears her. They have a strong case, and by staying on in office Mrs. Gandhi merely offers them more ammunition if the court clears her.

But if Mrs. Gandhi chooses to stay on now, she will. Her party can be relied on in Parliament to support her in a confidence motion. But some of the twists and turns of the debate have been their dangerous touches, which could threaten what is still the biggest democracy in the world. Her record as a political infighter in her own cause has been superb, but the same cannot necessarily be said of her record at working to solve India's problems. What matters now is that the Supreme Court decision, when it comes, will be to trivialise the offences accepted. It would be worse to claim that in most of the countries in the world they would not have been offences sake of Mrs. Gandhi than it would be to lose Mrs. Gandhi at all.

A further argument is that for the sake of law and democracy Mrs. Gandhi herself cannot be crazy.

# Conflicts behind Portugal's crisis of authority

By IAN DAVIDSON, European Editor

Last week-end's communiqué from Portugal's Supreme Revolutionary Council seems to have pleased the country's political parties, it is primarily because it represents a reprieve for their continued existence rather than because it represents any of the internal contradictions which characterise the fumbling process of improvisation known in Portugal as the Revolution. General Otelo Saraiva da Carvalho, the head of the security forces (CopCon), has been given a sharp rap over the knuckles both for allowing his troops to take the law into their own hands (as in the handling of the *República* affair) and for attempting to shift the revolution in a more authoritarian-populist direction. The coalition Government, with its mixture of military and civilian leaders, has been given a further lease of life, and the Assembly elected two months ago is to continue with its task of writing a new constitution. But it would be premature to assume that these or any other decisions taken during the eight-day marathon of the Supreme Revolutionary Council will end the crisis of authority, which is Portugal's most obvious and most pressing problem, or give any reliable guide to the future.

Metaphorically speaking, Portugal is in a state of free fall. Enthusiasts for the revolution describe it as "original," but a more accurate word would be "anarchic." The problem is not that the revolution has been violent; on the contrary, and despite the frequency of political or workers' demonstrations, there has been and still is less political bloodshed in Portugal, and by a very wide margin, than in, say, Spain or Italy.

### No effective government

The problem is that the country has no effective government. The institutions and the channels of communication and command of the Salazarist régime have been disrupted, but nothing coherent has been put in their place. The Government may announce policy decisions, but it can have little confidence that they will be smoothly carried out, partly because the workers are busily engaged in making their own autonomous revolutions; and they in turn have been encouraged to build ultra-left movements partly by the evangelical preaching of grassroots revolution by the Armed Forces Movement in what is known as "cultural dynamisation," and partly by the absence of any coherent and authoritative control of policy from the top.

The most obvious symptom of the crisis of authority is the conflict within the Supreme Revolutionary Council between the two biggest parties in the Assembly which had given them rather less than full-hearted support.

On the other hand, one of

the by-products of the pro-Assembly abdicates its role the Committee and nationalised is suffering from an acute cash crisis, as a result of rising wages and falling sales. But it begins to look as though the danger of a wave of major bankruptcies, notably in the crisis-stricken textile industry. Unemployment is approaching the 10 per cent. mark, and is expected to rise still further; if the situation in Angola does not improve sharply in the near future, there is likely to be a flood of returning Portuguese settlers who will add to the unemployment problem.

In the other direction, there is reported to have been a significant exodus of middle-class professionals and businessmen; decree law 2228/75 is likely to increase this exodus, since it makes business directors and managers and their families personally liable for the financial survival of the companies they run. Nobody

knows just how much of the economy has now, theoretically, come under State control since the nationalisation of the banks and insurance companies has brought with it equity holdings in the rest of the economy; but it will clearly not be easy to rationalise the State sector, to find new and competent managers, and to evolve some workable compromise between management efficiency and workers' control.

## Democratic socialism

The critical factor is time. Given reasonable economic circumstances, it would not be implausible to suppose that Portugal might stumble towards some form of democratic socialism, even if it appears to be making every mistake in the book on the way. The danger is that democracy may become the victim of economic collapse, and the longer the crisis of authority goes on, the greater is this danger. The alternative scenario is that the AFM, like the Greek colonels, might bow out of a situation which it cannot control and leave the political parties to take charge.

The strength of such a theory is that Mario Soares is the nearest thing to a national political hero in Portugal today; its weakness is the fact that the AFM has consistently given top priority to its own controlling position and, perhaps more important, that the police and the National Republican Guard having been discredited, the only law-and-order forces in the country are provided by CopCon. The AFM is working hand-in-glove with the Communists, for the Communists' propaganda which pours out from the press and television looks suspiciously like a mirror image of the fascist propaganda which poured out by the same journalists.

The Supreme Revolutionary Council's endorsement of political pluralism and of the Constituent Assembly is thus a setback for the Communists. And when Admiral Vitor Crespo returns from Megalopolis with his 12,000 troops (over half of whom are reported to have voted Socialist), he is likely to reinforce the moderate faction in the Supreme Revolutionary Council.

But the joker in the pack is the steady deterioration in the economic situation. The trade deficit for this year is much worse than it was in 1974, while invisible revenues from tourism and remittances is sharply down and the foreign exchange reserves are running out fast (though the substantial gold reserves have not, apparently, been touched yet). That part of the Russian counterparts industry which has not been played in the Duma in 1917.

## MEN AND MATTERS

### Bigland takes over at the BIA

Yesterday's coincidence of the British Insurance Association announcing heavy members' underwriting losses on their general business, and at the same time electing Ernest Bigland as chairman, is striking. Of the £15m. lost, mainly in foreign fire and non-motor accident business, the United States produced £44.3m. of it, a nasty 5.9 per cent. of premiums. When you ask Bigland for the reasons behind the growth of Guardian Royal Exchange Group, where he is managing director and vice-chairman, one main reason he gives is that it kept out of any big commitment in North America.

That is partly by chance. When Bigland came to power at what he calls the "old and wealthy" Guardian, he was given the brief to take it from the middle league of the composite insurers into the big league. Guardian had not done much in the U.S. and the same was true of its chosen partner in the bid for growth, Royal Exchange. Having become managing director of the merged group, Bigland kept it that way and is happy he did.

Bigland, now a suitably big, occasionally boozing man, went into the Guardian because, though his father and grandfather were Liverpool stockbrokers when the Liverpool market in insurance shares was larger than the London one, there wasn't much broking to do in 1930 when he left school. He speaks with much fervour about the role of the BIA and the need for the insurance industry to speak up for itself.



Despite the frequency of political or workers' demonstrations, there is still less political bloodshed in Portugal than in, for example, Spain or Italy. In a recent demonstration (above), Maoist Party members march to Carrascal Prison where they demanded freedom for imprisoned Maoists and later clashed with the military.

revolution they want to draw the Assembly. Until the electorate interfere, or of the Communist Party both Criticism is reinforced by a reliable line between discipline and democracy.

The military-democratic conflict is even more striking in the case of the attitude of the Armed Forces Movement towards the civilian political parties. In principle there is a pact between the AFM on the one hand and the parties on the other according to which the AFM will retain ultimate authority for government for the next three to five years while the parties must confine their debates in the Assembly to the writing of a new constitution without attempting to interfere in the affairs of government. The pact was imposed on the parties as the AFM's condition for permitting the first free elections in Portugal for over 40 years, and most politicians earnestly declare their intention of sticking to it.

In practice, however, the pact makes little sense for the constitution must necessarily be a highly political document and it cannot be written without reference to the day-to-day reality of political events in Portugal. The AFM has tried to define in advance as far as it can what the broad lines of the constitution should be, but unless the Communists insist on a foreign conclusion that they will vote together against the Communists. According to an unpublished public opinion poll, popular support for Mr. Mario Soares' Socialist Party has now risen to more than 50 per cent, while support for the Communist Party has allegedly fallen to less than 10 per cent. It is not surprising, therefore, that the Communists dislike the

brother of Lord Stansgate, with 83.9 per cent of the enlarged share capital. This was to be reduced to 75 per cent following the placing of 60,000 shares.

Everything seemed to be proceeding according to plan. However, directors of another Irish company, Curst Holdings (which, among other things, sells Kildare Wallpapers in Germany) decided the terms were far from generous. So for planning to bring under State control large sections of British industry. There could be no greater contrast than these two differing viewpoints.

There follows a disclaimer that the publishing Bens are doing nothing to control the views or actions of their relatives. Nor is he "in a position to influence" the independence of the Bens' journals' editorial views. Any "and that is exactly 'nil'." Waspish stuff about the man who was once a junior salesman in the books at a mere £28,000.

He reckons that owners of just 10 per cent of Kildare's shares have responded to Curst's efforts. "Kildare is an Irish company and a number of shareholders would like it to remain so," says Brecknock. Prepare to argue, Reed.

### Third degree

A Mr. Jessop of the Pre-School Playgroups Association is a Master of Arts (Cambridge), a Master of Business Administration (Cranfield), and an Associate Member of the British Institute of Management. According to the local government journal, Public Service, Jessop recently received a letter from abroad addressed to "Mr. Mr. Mba Ambu."

The details are, in fact, not that simple. The Irish company has been demonstrated within his own family circle. The Bear Group has produced a centenary booklet to commemorate Sir Ernest Bens, who built up the Walpamur Company (Ireland), and whose sons and grandsons' a Reed subsidiary, effectively a

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Other brothers

The Energy Minister's talent for arousing strong feelings has been demonstrated within his own family circle. The Bear Group has produced a centenary booklet to commemorate Sir Ernest Bens, who built up the Walpamur Company (Ireland), and whose sons and grandsons' a Reed subsidiary, effectively a

reverse bid to leave Walpamur

Observer



# COMPANY NEWS + COMMENT

## IC Gas up by 17.6% to over £11m.

GROUP PRE-TAX profit of the Imperial Continental Gas Association has risen by 17.6 per cent. to £11.04m. for the year to March 31, 1975, with stated earnings per £1 stock unit advancing from 12.67p, adjusted for a scrip issue, to 13.86p.

A final dividend of 4.051p per unit lifts the net total from £11.84p to the maximum permitted 6.731p.

In accordance with official dispensation by Belgian subsidiaries are not consolidated. Income from these was £4.83m. (£3.33m.). The group proportion of unconsolidated subsidiaries adjusted retentions was £3.34m. (£2.01m.) representing a further 10.53p per stock unit (3.89p) after adjusting for the scrip issue.

The Calor Group turnover for the year increased by 36.1 per cent. to £77.45m. Its profit before tax and extraordinary profit was £3.8m. (£1.3m.) after charging £4.7m. (£3.89m.) for depreciation. The tax charge was £1.75m. (£2.10m.).

Century Power and Light turnover increased by 21.4 per cent. to £1.38m. Its profit before tax was £392,000. (£348,000) after £26,000 (£245,000) depreciation. The tax charge was £308,000. (£255,000).

**• comment**  
One of the most striking aspects of the IC Gas figures is the better-than-expected growth from the Belgian operations. The 37 per cent. increase in investment income virtually all stems from increases there, although admittedly 10 points of it is due to the upward movement of the Belgian franc against sterling. Meanwhile, at home Calor Gas and Century Power have been on the mark, marking time, relatively reflecting poor weather conditions and the Howett field reaching optimum production. For this year the Belgian operations should again move ahead in franc terms, while the movement in sterling would indicate a much better performance for the consolidated figures. An improved position in the UK, from Century will depend on how quickly the Maureen and Andrew fields commence production. Still, overall

### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Allen (Edgar)	18	6	Hill Samuel	19	5
Allied Breweries	21	1	House of Fraser	20	4
Anglia Television	18	5	I.C. Gas	18	1
Bassett (Geo.)	18	4	Turnover	7,205,520	5,044,464
BET Omnibus	18	3	Taxation	146,413	300,620
Bradford Property	21	3	Net profit	111,566	30,844
Bright (John)	20	8	Extraordinary items	30,844	
Creylon	18	5			
Dawson International	19	4			
Eastern Produce	20	5			
Electrocomponents	21	2			
Evans of Leeds	21	4			
G.R.A. Property	18	7			
Highbury & Job	18	3			

1974-75 1973-74

Turnover ..... 7,205,520 5,044,464

Trade profit ..... 1,029,000 945,000

Interest charge ..... 2,111 1,572

Tax ..... 146,413 300,620

Minority ..... 141 93

Attributable dividends ..... 847,413 672,000

Retained ..... 5,132 3,114

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Attributable dividends ..... 847,413 672,000

Retained ..... 5,132 3,114

1974-75 1973-74

Trade profit ..... 1,029,000 945,000

Interest charge ..... 2,111 1,572

Tax ..... 146,413 300,620

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## COMPANY NEWS

## Improved picture for John Mowlem

**SIR EDGAR BECK**, chairman of the John Mowlem and Co. international construction group, says in his annual statement that a good order book and a healthy balance sheet enable him to take a better view of prospects for 1975 than he would have expected, when the national economic position indicates both inflation and recession.

Part of this improved picture, Sir Edgar explains, is due to the working out of some of the U.K. contracts caught by inflation in respect of which traditional price escalation clauses proved unsatisfactory, but to which the industry as a whole is being held, especially in the public sector.

Current work undertaken on improved contract conditions should enable fair margins to be earned and the effort overseas enables a "cautiously optimistic" view to be taken for the immediate future, the chairman adds.

Sir Edgar stresses that as it is impossible for anyone to foretell what new and further problems the British economy will pose, it is "obviously necessary" that the strong situation of the company is used to best advantage for the purpose of consolidating its position in those markets least dependent upon the savage cuts now necessary in Government and local government expenditure.

As known, pre-tax profits for 1974 of £1.82m fell short of the £2.0m in the previous year, mainly because of a loss in Australia due to flooding in Brisbane—other factors for reduced margins were the three day working week, exceptionally wet weather at the end of the year and the ever increasing burden of inflationary costs. The dividend is lifted from 3.6p to a maximum permitted 4.5p net per 25p share. Contract work in the U.K. increased considerably, both in civil engineering and building. New work taken on is at prices and on terms that "should serve as far as possible to ensure that profits are not diluted or eroded by inflation."

Overseas, says Sir Edgar, the policy of the group to become more involved has resulted in nearly 20 per cent of total turnover now coming from abroad. The effect of the Brisbane flooding is now behind Barclays-Mowlem and the chairman is confident the group may expect to see a profit for inclusion in

## BOARD MEETINGS

The following companies have notified dates of Board meetings to The Stock Exchange. Such meetings are usually held for the purpose of discussing dividends and other business. The following companies are not liable to dividends concerned, as far as dividends and the sub-division shown below is based mainly on last year's unaudited figures.

## TO-DAY

Intertec—Ashmore Investment Trust, Crest Nicholson, Grecel Mills, Lubbock, Mowlem, Thomas and Sons, Steels—BPR Industries, Baker Perkins, Burtonwood Brothers, Dorman Smith, Esso, Finsbury Building, London and Overseas Freight, G.E.C. Electrical, Peasey, Pionier Investment Trust, Trident Group Printers.

## FUTURE DATES

Intertec ..... Jul. 23  
Grange Trust ..... Jun. 26  
Kingsway Motor ..... Jun. 27  
Pilkington ..... Jun. 27  
Africair Indent ..... Jul. 10  
Alliance Alder, Paper Packagings ..... Jul. 10  
Bridgestone ..... Jul. 10  
Clayton Rubber ..... Jul. 10  
Clayton and Burns ..... Jul. 10  
Pentax ..... Jul. 4  
Presti Altrad ..... Jul. 5  
Standard Chartered ..... Jul. 5  
United British Securities Trust ..... Jul. 5

After making provision for doubtful debts £25,000.

the half-year results to June 30, 1975.

On property, the chairman reports that no improvement of any substance took place in market conditions for commercial property development during 1974 and accordingly no more sites were acquired by John Mowlem Properties. Some development took place on existing sites and it is possible that some realisation could take place in 1975.

The source and application of funds statement shows a decrease in liquidity of £883,978 (increase £893,181).

Meeting, Ealing Road, Brentford, July 18, at 11 a.m.

Chairman's Statement, Page 9

## Queens Moat Houses

Higher interest charges have more than offset a slight profit improvement at Queens Moat Houses (hotels, restaurants, etc.) in 1974, with the result that pre-tax profits fell from £338,503 to £232,130. However, a substantially lower

tax charge leaves the net balance up from £182,108 to £213,307. Earnings per 5p share are shown at 1.25p against 1.28p.

The final dividend is 0.25p, making a net total of 0.527p, the same as the previous year. The Board and a substantial shareholder have waived their right to dividend in order to conserve cash resources—this action retains £27,693.

Chairman John Bairstow says the additional turnover indicates a continued upward trend, but he points out that in the current economic climate, with fluctuating interest rates and inflation, it would be "quite wrong" to forecast the future.

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Painting to official figures

showing a fall in real volume of sales of 14 per cent in May, compared with April, Sir Hugh said the fall at House of Fraser was "very much less".

Sales achieved in various parts of the country had varied considerably and had depended very much as they always did on the state of trouble, on the operational ability of managements and staffs in each area and in each store.

Commenting on negotiations

already announced for the acquisition of the Hide Group of stores from Tootal and Co., Sir Hugh said this was an interesting group of dozen useful small stores situated from Blackpool in the north to Hove in the south and across country from Southend to Yeovil.

Growth by acquisition, large and small, had always been an essential part of the company's tradition and I do not doubt that there will be more to come, said Sir Hugh.

With the major part of the trading year of House of Fraser still ahead, "we are not prepared to put any pre-emptive note on the results while we still wait for some check to inflation," This was stated yesterday by chairman, Sir Hugh Fraser, at the department stores group's annual meeting.

The group still had confidence in the year as a whole, and results should not be too unsatisfactory," said Mr. Jewsbury.

Sir Hugh said sales in April and May were mixed, there having been a post-Budget boom on introduction of a 25 per cent VAT rate—but this had ended on May 1. Sales elsewhere were reasonable. It was not until July that the company could tell how the summer was turning out.

"Certainly there is no reason to be pessimistic about it," said Sir Hugh.

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Meeting, Page 18

## Progress at Peirce

Continuing progress, despite the recession in world markets, was reported by Mr. Cyril Jewsbury, chairman of Peirce Birmingham, at the annual meeting.

Peirce had risen from well under half a 50 per cent to a higher volume—a great achievement in view of the fact that the recession has been worse in over-

seas countries than in the U.S.A. It is to be price restriction in the home market, then continued growth abroad would be a major factor in profitability.

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## Allied Breweries sees similar result

EFFECTING a 23m. increase in more charges, pre-tax profits of the Allied Breweries group have dropped by £2.7m. to 34.8m. in the 32 weeks to May 31, 1975, compared with the same previous year period, with stated earnings per 25p Ordinary down from 3.75p to 3.22p.

However, the directors say the effect of increased finance charges will be less severe in the remaining 20 weeks and, given reasonable trading conditions, they anticipate that results for the full year to end Sept. 1975 will approximate to those of last year.

They report that during the 32 weeks a small increase was achieved in the volume of beer sales, but sales of some other products declined. An average £6.6m. in turnover is attributed to higher excise duties, including higher excise duties. Members were told at last Friday's annual meeting that, in more normal conditions, a significant advance in profits would be expected this year, but that would be taking too optimistic a view of the probable outcome of the financial year.

The interim dividend is lifted from 0.83p to 1.015p net. Total for 1973-74 was 3p paid from taxable profit.

according to the chairman, Mr. Edward du Cann. Additionally, some monies have been disposed into overseas stock markets, he tells members in his annual statement.

The directors feel that it is more than ever necessary to keep overall investment strategy both cautious and mobile, with a wide spread of interests in order to minimise investment risk.

Recalling a statement in which he said that purchases in the Gilt market had been made against borrowed funds, the chairman says that in recognition of the risks of sharp rises in interest rates accompanying an economic "package", an alternative form of cover in fixed interest markets which has taken place since the turn of the year, it has been decided for the time being to reduce substantially the trust's matched position in this area.

For 1974-75, he expected to announce a fall in the net rate of dividend on the income shares of 1 per cent. from 7.75p per cent. to 6.75p per cent. In this event, the trust has been able to write back certain provisions from previous years relating to ACT, and the proposed final dividend of 2.5p per cent. at least 2.25 per cent. previous paid represents a once only increase which we can expect to repeat next year, he adds.

As reported on June 6, revenue before tax for the year to March 31, 1975, declined from £21.02m. to £17.935m. Dividend is down from 1.015p net to 1.015p net.

Meeting, 28 Milk Street, E.C. on July 16 at 12.30 p.m.

Statement, Page 4  
See Lex

## Strategy at New Throgmorton

The fund of the New Throgmorton Trust remains fully invested in the equity market, where the bias is towards equities with strong balance sheets, overseas interests, non-consumer industries and long-life, production-proof assets.

## Permalit turns in £0.84m.

THE SATISFACTORY outcome expected by Permalit for the year to March 31, 1975 turns out to be a 37 per cent. advance in sales from £8.89m. to £12.21m. and an increase of 23 per cent. in net profit from £0.702m. to £0.84m. after £0.82m. against £0.812 for the first half.

Full year earnings are shown to be up from 2.3p to 2.8p per 10p share, and cash flow from 4.3p to 5.5p per share. The dividend is lifted from 0.7425p to the

## Bradford Property tops £2.5m.

INCLUDING higher profits from property sales, the total balance of the Bradford Property Trust has risen from £2.17m. to £2.38m. for the year to 1975.

Surplus from property rentals was £398.415 against £317.415. Net profit attributable to Ordinary shareholders advanced from £1.15m. to £1.35m.

Earnings per 25p Ordinary share from rentals surplus, after tax, are shown at 6.42p (5.97p) and on the net attributable figure at 17.53p (13.56p).

The net dividend is lifted from 4.1787p to 5.1147p—the gross equivalent is up from 6.3906p to 7.7319p.

Profit before tax is £0.15m.

Dividends per share

Investment cost

Other income

Profit before tax

Taxation

Attrib. Ordinary

Dividends

Profit

Statement, page 25

## Evans of Leeds 100% scrip

GROSS INCOME for the year to March 31, 1975 of property investors and developers Evans of Leeds improved from £1.33m. to £1.35m. and net revenue increased from £540,280 to £605,048 before tax of £317,793 compared with £265,123 in 1974.

The dividend total is lifted from 3.8625p to 3.8701p net with a final of 3.82041p.

A one-for-one scrip issue is also proposed.

## Electro-components up 20%

FROM EXTERNAL sales, after customers' bonus, up by 23.5 per cent. to £12.7m., taxable profits of Electro-components have risen by 20 per cent. to £2.3m. for the year to March 31, 1975. At half-year, profits were showing an increase of some 40 per cent. at £1.2m.

A final dividend of 2.1073p, the present permitted maximum, lifts the net total from £4.8825p to £5.7173p—the gross equivalent is up from 56.715 per cent. to 57.655 per cent.

There is no interim dividend compared with 3.5p. Last year's total was 4.5p from profits of £0.281 before tax.

Trading and operating conditions remain difficult and competition intense in all the areas where the company operates. However, the Group's aim will be to expand and to seek no further loss, the directors state.

Successful implementation of further measures in the U.K. under consideration should improve a solid and healthy base for future investment and growth and a return to profitability working in 1975-76. Present facilities for working capital are considered to be adequate.

The chairman's statement issued with the 1974 accounts gave warning that 1975 would be a different year, and the Group's new division of a new distribution centre in Birmingham, and a generally high level of stocks has also eaten into last year's £750,000 liquid balances. This imbalance has since been brought back into line with sales growth and the growth of its industrial sales, which are serviced on the basis of small batches and a technical advisory back-up, should continue to be a useful prop in a difficult year. The shares have outperformed the electricals sector so far this year and a yield of 5.4 per cent. and a p.e. of 8.8 at 10p is now at a premium to the sector.

The actual trading results of the U.K. subsidiary in the first half show a loss of some £200,000. Further provision of some £21,400 has been included in the half year's figures and the overall loss of the subsidiary for the full year is now expected to be approximately £1.2m. for the year to 31 March, 1976, after taking full account of loss making contracts, say the directors. At the present level of productivity it is clear that fur-

## Provisions hit Walmsley

ther re-organisation of the U.K. subsidiary will be necessary.

## Tecalemit down by £56,000

ALTHOUGH SALES for the year to March 31, 1975 increased from £16.50m. to £18.82m., taxable profits of Tecalemit show a £56,000 decline at £2.000,000, after a half-year fall of £102,000.

Earnings for the year per 25p share are given at 5.3p (5.5p) and a final dividend of 1.95p net makes the total for the year £2.935p against 2.06p—the gross equivalent is unchanged at 18 per cent.

Chairman Mr. N. Bennett says it may be difficult to meet the higher target for profits set in the current year, but nevertheless, given the improved performance evident in the second half, should be attainable in the current year.

The improvement in the second half came from the "radical restructuring of the U.K. group, a return to profitability of the German subsidiary and an improved return from its Israeli

subsidiary, the actual trading results of the U.K. subsidiary in the first half show a loss of some £200,000. Further provision of some £21,400 has been included in the half year's figures and the overall loss of the subsidiary for the full year is now expected to be approximately £1.2m. for the year to 31 March, 1976, after taking full account of loss making contracts, say the directors. At the present level of productivity it is clear that fur-

## Dawson International Limited (Incorporated in Scotland)

Dawson International Limited is a Scottish based international group of companies engaged in the manufacture and marketing of knitwear and clothing, and the processing, spinning, and dyeing of cashmere, wool, camelhair and other fibres.

The preliminary announcement of the results for the year ended 31st March 1975 is detailed below.

£000

1975 1974

Sales outside the Group 42,492 37,291

Trading Profit 2,057 6,926

Interest 1,625 904

432 6,022

Share of Profit of Associated Company 68 222

Profit before Taxation and Extraordinary Items 500 6,244

Taxation

Group 132 2,615

Associated Company 54 84

186 2,659

314 3,545

Outside shareholders' interests in leases (profits) of subsidiaries 20 (23)

Profit after Taxation but before Extraordinary Items 334 3,522

Extraordinary Items 978 605

(Loss) Profit attributable to members of Parent Company (842) 2,917

Dividends

Preference Shares 18 18

Ordinary and

'A' Ordinary Non-Voting Shares

Interim - 1.05p per share (1974 1.05p)

Final Proposed - 1.74p per share (1974 1.74p)

603 603

621 621

Transfer (from) to Retained Profit (1,263) 2,298

Fixed Assets 7,766 8,548

Current Assets 22,872 23,836

Current Liabilities 12,503 14,707

Net Current Assets 10,368 9,229

Net Assets employed 18,135 17,777

Funds attributable to Equity 10,564 11,921

Notes:

1. The comparative figures for 1974 have been altered from those declared previously due to re-classification of certain items in accordance with the Statement of Standard Accounting Practice No. 6.

2. Trading profit is arrived at after taking account of the following:

£000

1975 1974

Depreciation 800 1,048

Exchange gain arising on conversion of net assets of overseas subsidiaries (153) (214)

3. Extraordinary Items

Expenses of major reorganisation and rationalisation of group activities (after tax relief of £70,000)

140

Losses in respect of termination of activities (after tax relief of £151,000)

238

Amount written off trade investment

515 623

Goodwill, arising on acquisition of subsidiaries, written off

122

Profit on redemption of debentures (38) (18)

978 805

Dividend

An interim dividend of £227,000 (1.05p per share) was paid on 28th March 1975 on the Ordinary and 'A' Ordinary Non-Voting Shares. The Directors recommend for approval by the shareholders at the Annual General Meeting, the payment of a final dividend of £376,000 (1.74p per share) on the Ordinary and 'A' Ordinary Non-Voting Shares.

The dividends are paid without deduction of income tax and carry a tax credit. The total dividends payable for the year of 2.74p per share are, with tax credits available, equivalent to a gross dividend of 16.95% compared with 15.36% for the previous year.

Subject to confirmation at the Annual General Meeting to be held in Edinburgh on 24th July 1975 the final dividend will be payable on 1st October 1975 to those members on the register at close of business on 22nd August 1975.

Statement

The abrupt reversal of fortunes from a record profit in 1973/4 to a small operating profit and a loss after Extraordinary Items in 1974/5, which the Board very much regrets to have to report to shareholders, arose from four main causes:-

1. A transition from boom to slump of unprecedented speed and severity in worldwide demand for high quality woolen products.

2. A severe de-stocking movement throughout the trade that led to substantial falls in raw material prices.

3. A decision to reverse in considerable part a major programme of diversification, both geographical and in terms of product, which had been overtaken by the almost universal and rapid deterioration in trading conditions.

4. The expense of slimming down the enlarged organisation which had been developed to manage a worldwide expansion in activity.

The onset of the recession was masked by the three-week of January, February and March 1974. On the return to full-time working the backlog of orders kept the Group's U.K. factories at full stretch through to July. When the extent of the recession in demand became progressively apparent, a drastic programme of retrenchment was embarked upon designed to contain prices, cut costs, reduce stocks and improve liquidity. This has involved the rationalisation of certain factories, the closure of others and, inevitably, a reduction in total employment which amounted to 15%. The financial figures have been struck after taking the full brunt of all these measures, the write-down of raw material stocks to the levels ruling at 31st March 1975 and after providing for the cost of withdrawing from some of the more recent investments and writing down others to current values.

A notable outcome in short-term borrowings from a peak of approx. £10m. in the Autumn of 1974 to a net figure of £5m. at 31st March 1975. Strict control of cash usage continues to be exercised, with the object of securing a further reduction in short-term borrowings during the current year.

The Group is now trading at a modestly profitable level. There are signs of a little more confidence in the trades in which we operate but to restore the Group to the high profitability of recent years, from so severe a recession, obviously will take time. Meanwhile the Group, which is made up of many fine companies with good records and worldwide reputations, is concentrating on its traditional activities of processing raw materials, spinning, and knitting products of the highest class for distribution throughout the world.

It is in the knowledge of what has been done to adjust the Group to the drastically changed conditions, and confidence in the inherent strength of our operations, that the decision has been taken to maintain the net dividend at the previous year

## INTERNATIONAL COMPANY NEWS + EURO MARKETS

## U.S. and Germany to build Iran refinery

BY JAY PALMER

NEW YORK, June 24.

NATIONAL Iranian Oil Company originally Iran made it clear that it wanted to build a series of Los Angeles and Thyssen of exporting refineries in part-Rheinstahl Technik of West Germany with Western oil companies to do a joint \$750m. contract with the proposed NIOC-Shell deal shelved because of uncertainties over U.S. energy policy and, most recently, talks with a German consortium for domestic Iranian consumption.

Fluor, which has recently completed building an Iranian refinery outside Tehran in partnership with Thyssen, said that the planned 200,000-barrels-a-day facility would produce a wide range of petro-chemical products for domestic Iranian consumption. Although this contract award comes against a background of the Iranian Oil's increasing difficulty in finding a Western oil company partner to build an exporting refinery, the chances of this signalling a significant change in policy seems remote. This extra refinery, a Fluor spokesman stressed, has been under discussion for some time and does not replace plans for exporting facilities.

## BUNZL PULP &amp; PAPER LTD

The 35th Annual General Meeting of Bunzl Pulp & Paper Ltd. was held on 24th June at the Great Eastern Hotel, London EC2. The following is a summary from the Statement by Mr. G. G. Bunzl, the Chairman, circulated with the Report and Accounts for the year ended 31st December, 1974.

1974 was an exceptional year. Demand for the Group's products remained high until the closing months of the year. Inflation had a marked effect on the year's results and whilst I am pleased to report an underlying growth in the Group's business, the increase in turnover and earnings must be viewed against the background of high rates of inflation in many of the countries in which we operate.

Turnover increased from £84,530,000 in 1973 to £160,143,000 in 1974. Sales outside the UK increased from £72,199,000 to £120,109,000. The contributions from associates rose by 36% to £1,733,000. Group surplus before taxation increased from £8,578,000 to £14,067,000 of which about 75% came from exports and overseas operations. Earnings for shareholders increased from £3,746,000 to £5,574,000.

A final dividend of 1.540p a share will be paid, making the total for the year 12 1/2% above last year, the maximum permitted under current legislation.

Sales by the Filter Division in the UK increased slightly but earnings were adversely affected by higher costs. Overseas the demand for cigarette filters remained strong, leading to improved earnings. The diversification overseas into non-filter products continues.

In the Paper Division Bunzl & Biach AG, Vienna, had a much improved year and made a useful contribution to Group earnings. Wycombe Marsh Paper Mills had a buoyant year and in October was honoured by a visit from HRH The Duchess of Kent in recognition of 250 years of paper making on that site. The paper merchandising companies substantially increased sales and earnings, but there was a marked decline in demand in the last half of 1974. Fay International maintained its success in the worldwide distribution of disposable paper and non-woven textile products.

In the Plastics Division, after an excellent start Filtrona Textile Products had to reduce output because of recession in the carpet and textile industries. Machinery for producing polypropylene staple fibre was installed and trials are encouraging. Carter Bros. (Billinghurst) had another good year. The Packaging Division generally increased sales and earnings. Group activities in pressure sensitive coated materials have been combined in a new company, Bunzl Adhesive Materials, and its new factory of an initial 100,000 sq. ft. in Scarborough will start production at the end of 1975.

In these times of more than usual uncertainty throughout the world, and especially in the UK, it is inadvisable to attempt definite forecasts. While results for the first quarter of 1975 were satisfactory for the Group as a whole, activity is declining in many of our companies. Accordingly, 1975 is expected to show considerably lower earnings, even though they should be higher than in 1974.

## SUMMARY OF RESULTS

	1974	1973
Net assets employed	£6,198	£4,438
Turnover	£160,143	£84,530
Group surplus before taxation	£14,067	£8,578
Earnings for shareholders	£5,574	£3,746
Dividends per share, including tax credit	5.51p	4.835p
Earnings per share before extraordinary items	21.3p	14.3p

## Peugeot downgrades earnings forecast

BY RUPERT CORNWELL

PARIS, June 24.

PEUGEOT, THE French motor group scheduled to merge with the ailing Citroen next year, is deeply pessimistic over its short-term prospects and is lowering estimates for 1975 that were themselves formulated only two months ago.

In his speech to the annual general meeting of shareholders in Peugeot SA, the umbrella holding company for the various group interests supervisory Board chairman M. Francois Gautier warned that its forecasts of April now look "a little optimistic."

For 1975, the prospect was of a further drop in sales by volume and stagnation in operating results. In the first five months of this year the manufacturing subsidiary Automobiles Peugeot had suffered a decline in unit sales of 5.8 per cent, comprising 12.8 per cent in France and 0.8 per cent abroad.

It is this slackening in exports, the mainstay of French carmakers in the first year of 1974, that seems particularly to worry M. Gautier. The rich oil producer markets had now built up sales stocks, while the drop of the dollar against the French franc was damaging Peugeot's position elsewhere in the third world.

He also warned shareholders of the abrupt deterioration in the situation of its South American offices following new austerity measures brought in certain countries which, he said, might force Peugeot to take steps "that could influence our results."

The best he could offer was the hope of some improvement either at the end of this year or in early 1976. Should this prove correct, Peugeot would then be able to go ahead with the Citroen

## KLM profit unlikely

THE HAGUE, June 24.

RECENT developments make it in KLM's Amsterdam to New York services could reduce lines will achieve the small profits by £1.5m, although much operating profit originally will depend on how much of the budgeted for the year ending reduced capacity can be used. March 31. Dutch Transport Minister Tjerk Westerterp said. Direct operational measures the previous year the company and analyses of overheads have been taken to achieve better results. Mr. Westerterp said, however, an improvement is expected for following years. Mr. Westerterp said. He was answer long term prospects for aviation questions in Parliament on general were not unfavourable. The Government's proposal to take £1.200m. of new KLM pre-takeover share, half paid up. The company's traffic growth in increasing its stake in the air the next five years is expected to rise to 7.8 per cent from 7.0 per cent behind the industry as a whole, he added.

The cost of three flights a week Reuter

## St. Gobain, PUK profit warnings

BY ROBERT MAUTHNER

PARIS, June 24.

TWO OF France's largest industrial corporations—the glass-making and engineering giant, St. Gobain Pont-à-Mousson, and the metal group, Pechiney/Ugine Kuhlmann—today forecast a sharp fall in consolidated net profits in 1975.

St. Gobain chairman, Roger Martin, told shareholders at the company's AGM that not only had the first half of this year been very poor, but that the second half was unlikely to bring about an improvement. Moreover, the situation in 1976 will remain difficult.

Overall group turnover in the current year is expected to be around Frs.22bn (about £24m), only slightly up on sales in 1974 of Frs.20.80m. About 26 per cent of the group's work force would soon be on short-time and retributions would be speeded up.

Already, the group's European window-glass, insulating, textile fibre, cardboard and paper plants were working at only about 70 per cent of capacity, while the two French plumbing and heating material factories had been working for several months at no more than 40 per cent of capacity.

Group activities in West Germany, representing some 18 per cent of turnover, had been extremely disappointing, with the recession wiping out most of the profits of the German subsidiaries. Italian operations were also causing concern, M. Martin said.

## Centar submits proposal for uranium enrichment

BY GUY DE JONQUIERES

NEW YORK, June 24.

CENTAR ASSOCIATES, a joint venture of Atlantic Richfield and Electro-Nucleonics, has submitted to the U.S. Government a plan to build the first privately-owned uranium enrichment plant using the gas centrifuge process.

The proposal, which estimates the total cost of construction at \$1bn, provides for 25 per cent equity investment by the two companies in the plant and calls for a temporary Government guarantee of bonds to be issued to finance the rest of the project.

The companies contemplate that if construction permits are granted by mid-1978, the first stage of the plant would go on stream on a pilot basis by 1981. If the first stage proved economically viable, it would be enlarged to an annual capacity sufficient to supply fuel for 30 atomic power stations by 1986.

The proposal was submitted to the Energy Research and Development Agency (ERDA) for consideration. President Ford, which has a plant in Alexandria that has been out of operation for nine years, sent a group here in April for discussions on possible investments in the uranium enrichment business, together with a spokesman for the Arab League Boycott said it received certain Government guidelines designed to protect private interests against losses in the removal of the list.

AP-DJ

## Egypt denies Ford project

CAIRO, June 24.

OFFICIALS AT the Egyptian League said Ford Motor has made no specific proposals to Egypt on establishing a plant here. The semi-official daily Al-Ahram had reported on Saturday that the U.S. automaker had proposed a \$400m. assembly plant and asked to be removed from the Arab boycott of Israel blacklist.

Egyptian trade officials said Ford, which has a plant in Alexandria that has been out of operation for nine years, sent a group here in April for discussions on possible investments in the uranium enrichment business, together with a spokesman for the Arab League Boycott said it received certain Government guidelines designed to protect private interests against losses in the removal of the list.

AP-DJ

## SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

	Bid	Offer	Bid	Offer	
<b>STRAIGHTS</b>					
Amax Spc 1972	94	95	American Express 4pc	91	93
Ashland Spc 1977	91	92	Ashland Spc 1988	91	93
American Express Spc 1977	92	93	Bordette Foods 4pc 1982	92	97
BPCE Spc 1977	91	92	Bordette Foods 4pc 1982	101	105
Boregارد Spc 1979	91	92	Borden Spc 1982	90	91
Carrier Spc 1987	93	94	Broadway Elec 4pc 1977	72	74
Conoco Spc 1982	93	94	Broadway Elec 4pc 1977	73	75
Cougar Spc 1977	91	92	Canon Camera 7pc 1985	91	93
Cougar Spc 1978	91	92	Caterpillar 4pc 1987	94	96
Cutter Hammer Spc 1977	91	92	Chevron Spc 1982	101	103
EBI 9pc 1987	100	101	Dart 4pc 1987	98	99
Esso Spc 1988 Nov.	97	98	Eastman Kodak 4pc 1983	116	118
General Motors Spc 1986	89	90	Edsel 4pc 1982	87	89
General Motors Spc 1988	91	92	Edsel 4pc 1982	90	92
GTE Spc 1988	93	94	Ford 4pc 1984	73	75
ICI 7pc 1992	77	78	Ford 5pc 1983	74	76
Nat. Girdlers 7pc 1987	77	78	Ford 5pc 1983	75	77
Prudential Life 7pc 1985	95	96	General Electric 4pc 1987	87	89
Prudential Life 7pc 1985	95	96	Gould Spc 1987	103	105
Quebec Hydro 8pc 1988	97	98	Harris Spc 1982	65	67
Quebec Hydro 8pc 1988	97	98	Harris Spc 1982	66	68
Quebec Hydro 8pc 1987	93	94	Hatchi Spc 1984	104	106
Scansar Spc 1988	93	94	Hedco 4pc 1986	98	100
Standard Oil Ind. Spc 1988	96	97	ITT 4pc 1987	65	67
Tenneco 7pc 1987	96	97	Kodak 4pc 1984	94	96
TRW 5pc 1986	97	98	Ray McDearmon 4pc 97	146	151
U.S. Gypsum 7pc 1987	95	96	Mobile 4pc 1987	124	126
U.S. Gypsum 7pc 1987	95	96	Motorola 4pc 1983	124	126
Volvo 5pc 1985	93	94	Motorola 4pc 1983	125	127
<b>CONVENTIONAL</b>					
American Express 4pc	91	93	Owens Illinois 4pc 1987	83	87
Ashland Spc 1988	91	93	Pan American 4pc 1987	83	85
Bordette Foods 4pc 1982	101	105	Pan American 4pc 1987	104	106
Bordette Foods 4pc 1982	101	105	Rand Selection 6pc 1981	103	104
Borden 4pc 1982	97	99	Rank 4pc 1982	43	45
Borden 4pc 1982	97	99	Rank 4pc 1982	44	46
Borden 4pc 1982	97	99	Rankin 4pc 1987	101	102
Borden 4pc 1982	97	99	Scotiabank 4pc 1987	82	84
Borden 4pc 1982	97	99	Seaboard 4pc 1987	94	96
Borden 4pc 1982	97	99	Seaboard 4pc 1987	95	97
Borden 4pc 1982	97	99	Tobin 4pc 1985	74	76
Borden 4pc 1982	97	99	Union Carbide 4pc 1982	108	110
Borden 4pc 1982	97	99	Warren Lambert 4pc 1987	91	93
Borden 4pc 1982	97	99	Warren Lambert 4pc 1987	92	94
Borden 4pc 1982	97	99	Westpac 4pc 1988	78	80
Borden 4pc 1982	97	99	Westpac 4pc 1988	79	81
<b>NOTES</b>					
Air France Spc 1972	1014	1015			
Aust. Ind					

## AUTOSTRADA 5½% Bonds 1972/78

## BOND DRAWING

S. G. Warburg & Co. Ltd. announce that the redemption instalment of U.S. \$1,770,000 due 15th July, 1975 has been met by purchases in the market to the nominal value of U.S. \$380,000 and by a drawing of Bonds to the nominal value of U.S. \$1,390,000. The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:-

5	12	18	26	33	40	47	55	61	67	20585	20590	20699	20699	20613	20623	20629	20637	20643	20650	38197	38203	38210	38223	38223	38238	38245	38251	38258
74	82	88	96	103	108	117	125	133	142	20588	20584	20571	20575	20684	20693	20717	20733	20738	20788	38263	38272	38280	38287	38293	38307	38314	38320	38323
152	180	186	193	205	211	220	228	234	241	20746	20752	20752	20759	20775	20783	20789	20796	20804	20809	38335	38332	38349	38355	38364	38377	38384	38398	38405
327	335	341	349	357	363	375	382	389	410	20818	20824	20831	20839	20844	20851	20859	20866	20874	20880	38411	38419	38427	38433	38446	38462	38468	38475	
416	423	429	436	444	454	468	478	480	494	20886	20893	20900	20908	20913	20921	20928	20935	20942	20950	38481	38488	38495	38503	38510	38513	38517	38525	
686	693	698	706	703	708	713	719	726	732	20957	20963	20970	20977	20981	20992	20997	21005	21012	21018	38551	38559	38565	38571	38579	38585	38594	38600	38614
824	832	838	846	853	840	850	856	859	864	21026	21032	21040	21047	21053	21061	21066	21074	21082	21088	38620	38623	38643	38645	38645	38645	38646	38648	38648
1028	1042	1056	1063	1068	1070	1071	1115	1122	1127	21058	21062	21067	21071	21073	21078	21103	21120	21124	21128	38940	38429	38503	38520	38520	38520	38520	38520	38520
1128	1136	1142	1148	1153	1157	1161	1171	1174	1180	21124	21128	21132	21136	21140	21143	21147	21151	21154	21158	38951	38951	38951	38951	38951	38951	38951	38951	
1198	1206	1211	1218	1225	1230	1234	1239	1241	1249	21224	21241	21249	21254	21261	21269	21275	21284	21290	21296	38973	38973	38973	38973	38973	38973	38973	38973	
1337	1345	1352	1359	1365	1374	1384	1403	1416	1422	21304	21310	21318	21324	21331	21339	21345	21352	21357	21364	38989	38989	38989	38989	38989	38989	38989	38989	
1436	1450	1457	1473	1480	1487	1495	1502	1508	1514	21399	21406	21414	21421	21427	21434	21441	21448	21455	21463	39763	39767	39783	39816	39825	39852	39864	39875	
1522	1529	1537	1544	1549	1557	1564	1570	1579	1584	21469	21476	21483	21499	21505	21510	21518	21524	21532	21532	38963	38970	38976	38981	38987	38993	38995	38997	
1592	1598	1605	1613	1619	1626	1633	1640	1648	1653	21540	21545	21553	21559	21566	21574	21580	21588	21594	21601	38992	40000	40008	40014	40028	40041	40048	40156	
1732	1738	1745	1752	1759	1765	1772	1778	1784	1790	21609	21614	21622	21629	21636	21647	21658	21670	21715	21723	40163	40170	40175	40181	40202	40214	40222	40222	
1896	1911	1919	1920	1941	1948	1955	1962	1968	1974	21628	21632	21637	21644	21651	21658	21665	21672	21678	21683	40234	40233	40234	40234	40234	40234	40234	40234	
1983	1987	2123	2143	2150	2156	2164	2170	2176	2182	2205	2213	2214	2218	2220	2224	2226	2232	2236	2240	40243	40243	40248	40253	40253	40253	40253	40253	
2185	2191	2195	2214	2220	2228	2235	2250	2257	2263	2227	2228	2228	2230	2232	2239	2236	2239	2240	2240	40247	40505	40511	40518	40525	40532	40537	40578	
2277	2285	2292	2300	2306	2326	2332	2340	2348	2357	2347	2354	2361	2367	2374	2380	2385	2391	2397	2400	40261	40700	40720	40816	40836	40843	40849	40849	
2355	2363	2387	2392	2400	2407	2413	2422	2435	2457	2353	2354	2354	2355	2355	2358	2364	2364	2365	2365	40267	40857	40864	40872	40875	40882	40885	40885	
2428	2437	2445	2452	2459	2466	2473	2480	2487	2494	2429	2430	2430	2431	2431	2434	2438	2438	2441	2441	40279	40284	40293	40293	40293	40293	40293	40293	
2560	2587	2695	2702	2709	2715	2722	2729	2735	2744	2298	2299	2299	2303	2303	2307	2313	2313	2317	2317	38992	40000	40008	40014	40028	40041	40048	40156	
2751	2756	2764	2770	2779	2802	2820	2826	2834	2841	2296	2296	2296	2302	2302	2306	2310	2311	2311	2311	41202	41211	41221	41221	41221	41221	41221	41221	
2842	2847	2855	2861	2868	2876	2882	2891	2908	2928	2297	2297	2297	2303	2303	2307	2313	2313	2317	2317	41248	41342	41359	41366	41373	41380	41387	41400	
2936	2942	2951	2956	2963	2971	2977	2993	3009	3016	2300	2300	2300	2306	2306	2310	2316	2316	2321	2321	41408	41415	41421	41428	41435	41442	41449	41456	
3027	3033	3041	3047	3053	3060	3066	3072	3078	3085	2305	2305	2305	2311	2311	2317	2323	2323	2329	2329	41407	41415	41421	41428	41435	41442	41449	41456	
3124																												





## STOCK EXCHANGE REPORT

## Widespread setback in equities but gilt-edged firmer

## Share index down 8.5 at 310.3—Metal Box "rights" offer

Account Dealing Dates  
First Declares Last Account  
Dealing Dates Dealings Day  
June 16 Jun 26 Jun 27 July 8  
Jun 20 July 18 Jun 21 July 22  
July 14 July 21 July 25 Aug 5  
\* New date for dealing dates, plus  
from 9.30 a.m. two business days earlier.

Equity markets passed another depressing session yesterday, but British Funds found some comfort in the possibility of a cut-back in public expenditure and closed with widespread improvements to 1 which left the Government Securities index 0.23 higher at 310.35.

Leading industrials met further selling to show fresh falls ranging to 6 points yesterday more. Although closing prices were above the day's worst, the technical rally which developed in the afternoon carried little force behind it and prices began to fall again in the late dealings. The pattern of trade was reflected in the FT-30 share index which closed 8.5 down at 310.3, after having been 9.5 lower at noon and 6 points off at 2 p.m.

News of the proposed £24m. "rights" issue weakened Metal Box, down 20 at 236p, while ICI, 2 lower at 216p, were again particularly untroubled by the unresolved price dispute. Elsewhere, Food Retailing shares stood firm in the general setback and the FT-Actuaries index for the section dropped 6.1 per cent to 122.35, sentiment here being adversely affected by fears of further price curbs. Store shares also remained on offer for a similar reason. Few sectors, however, escaped the trading, the most recorded in a loss of 20 per cent at 157.20 in the FT-Actuaries All-share index. Although trading remained at a relatively low ebb, there was a noticeable rise in official markings of 6.10p compared with 4.94p on Monday.

## Gilt's improve

Despite fresh pressure on sterling and the increase in U.S. Treasury Bill rates, gilt-edged

stocks traded firmly. Underlying sentiment was possibly helped by a cut-back in public expenditure. Interest in the shorts again concentrated on low-coupon stocks with Electric 3 per cent, 1974-77, at 93, and Treasury, 3 per cent, 1977-80, at 76p, both improving 1. Otherwise, gains were mostly limited to 1% in this area. Mediums and longs made further headway, closing with widespread gains to 4.

Activity was at a low ebb in the investment currency market yesterday, although the premium managed to close another point up at 96p per cent, after 96p per cent. Yesterday's SE conversion factor was 0.8575 (0.8580).

## Insurances dull

Persistent small selling, which continued "after-hours," served to depress insurances further. Guardian Royal Exchange, 188p, and Sun Alliance, 382p, both lost 11, while Commercial Union gave up 8 at 186p, and Phoenix fell 6 at 184p, with the latter paid share a similar amount down at 14p premium. Eagle Star also shed 6 to 112p and Pearl declined 6 to 186p.

After Monday's sharp reactions the big four Banks held comparatively steady yesterday and, with the exception of Midland, which cheapened 5 more to 250p, closed at their overnight levels. Discounts, however, declined throughout with Gerrard and National 8 down at 250p and Alexander 7 lower at 180p.

Merchant bank casualties included Guinness Peat, 8 down at 140p, and Schroders, 28 easier in a thin market at 360p.

Sold down to 82p in front of the interim results, Allied Breweries rallied on the better-than-expected results and encouraging prospects to close only second-hand prospects to close only 11 easier on balance at 65p.

Marks and Spencer sold

Stores continued to lose ground on fears about a further squeeze

Arthur Guinness shed 4 to 111p on margins, although falls were

more than 115p. Elsewhere, Marks and Spencer were again on persistent small offerings took offer, losing 3 more at 201p for Distillers down 44 more to 132p.

Buildings made another poor showing. Taylor Woodrow de-

clined 4 to 111p on margins, although falls were more than 115p. Elsewhere, Marks and Spencer were again on persistent small offerings took offer, losing 3 more at 201p for Distillers down 44 more to 132p.

A. 165p, and British Home Stores, 264p, gave up 6, while U.S. DFS finished 4 cheaper at 149p. Barlow Group "A" eased 2 to 34p, but House of Fraser managed to close at the overnight level of 75p following the chairman's remarks at the annual meeting. S. and U. Stores shed a penny to 8p on the preliminary figures. Allied Retailers were lowered 6 to 70p, while news-agencies had a couple of dull spots in J. Menzies and W. H. Smith "A," both 6 cheaper at 130p and 360p respectively. Against the trend, Knott BHS improved 3 to 17p. Mail Orders retreated following Press comment, Kynren Stores closing 3 off at 191p and Freemans 148p, both improved a penny following trading statements.

Foods closed with a lengthy list of sizeable losses, sentiment being affected by fears any intensification of price controls on margins. John Sainsbury lost another 9 at 143p, following a Press comment, while Cavendish gave up 6, while Knott BHS improved 3 to 17p. Mail Orders retreated following Press comment, Kynren Stores closing 3 off at 191p and Freemans 148p, both improved a penny following trading statements.

Engineering declined 3 to 50p, and half-year losses. The board's

offer from Johnsons Fifth Floor

offer, 145p, left N. Greening, 31 lower at 45p.

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offer, 145p,







Wednesday June 25 1975

## Rise forecast for motor premiums

BY ERIC SHORT

U.K. MOTOR insurance premiums are bound to rise substantially again this year warned Mr. Aonghas Macdonald, chairman of the British Insurance Association. He was speaking at the annual press conference on the 1974 results of British insurance companies which said were the most disastrous ever for the underwriting sector.

Motor insurers had to take account of the effect of inflation on the costs of repairs and claim settlements in fixing their premium rates, he said. Last year garage charge rates rose 29 per cent and spare parts prices by 36 per cent. He could give no indication of the size of similar prospective increases, but added that at current inflation levels insurers were reviewing rates every six months. Unless conditions improved, rates could be increased every month.

Motor insurance in the U.K. did not make a lot of profit for the insurance industry. Last year, underwriting profit was a marginal £1.8m. on a premium income which rose by 10 per cent to £507m. This contrasts with the exceptional results of 1973, when a profit of £12.4m. was made, the first profit recorded in five years.

Overall, the members of the BIA incurred a record underwriting loss of £15m. in 1974 on their worldwide general insurance business—3.4 per cent of premiums—compared with a profit of £1.8m. in the previous year. This loss was offset by investment income of £577m., resulting in an overall profit for general insurance of £262m. for

Mr. Macdonald pointed out that this amount was insufficient to finance growth arising from inflation and that solvency margins could again come under pressure unless there was a return to long-term projects.

The situation would not be cured by a National Enterprise Board nor by State direction of investments. It would be far more sensible if the Government recognised that it was profit which enabled industry to grow and made the existing system work.

## Arbitration bid halts Chrysler lay-offs

BY OUR LABOUR CORRESPONDENT

THE LAY-OFF pay dispute days lost during the recent which looked like bringing strike at the Stoke engine factory. Coventry, and also to its 20,000 assembly workers in the process, is to go to arbitration.

Chrysler yesterday suspended plans to begin laying-off workers from its Ryton, Coventry, Avenger plant which were to have been followed to-day by lay-offs at the Imp and Hunter plant at Linwood in Scotland.

This move was to allow talks between officials of the Advisory, Conciliation and Arbitration Service and shop stewards representing the 340 workers on strike from Chrysler's Coventry, plastics subsidiary for the past two and a half weeks.

After four hours of talks between TGWU full-time officials, the stewards and ACAS conciliation officers, it was announced that there would be further talks with the company aimed at fixing a date for arbitration.

Earlier in the day the strikers received a company letter appealing to them to allow the issue to go to independent arbitration. It said that an arbitrator could decide whether the strikers should receive payment for five

## Weather

U.K. TO-DAY  
WARM and sunny in most places. Cloud or drizzle in N. Scotland, Wales and N. Ireland.

London, S.E. England, sunny periods. Wind N. moderate. Max. 21C (70F).

E. Anglia and E. England, cloudy. Drizzle near coast. Sunny later inland. Wind N. to N.W. light. Max. 18C (64F), cooler on coasts.

E. and W. Midlands and Cent. N. England, variable, sunny periods. Wind N. light. Max. 23C (73F).

Cent. S. and S.W. England and S. Wales, variable or W. light. Max. 19C (66F).

Outlook for Thursday and Friday: Little change.

Lightning up: London 20.21; Manchester 20.42; Glasgow 21.07; Pollen count: London 56, high. Forecast: higher.

BUSINESS CENTRES		HOLIDAY RESORTS		
Yester	Today	Yester	Today	
Amsterdam	20	21	Luxembourg	21
Athens	34	35	Madrid	30
Bahrain	35	36	Manila	27
Barcelona	24	25	Montevideo	25
Beirut	20	21	Milan	27
Bogotá	21	22	Moscow	19
Berlin	21	22	Munich	21
B. Aires	16	17	Newcastle	14
Birmingham	21	22	Paris	16
Bristol	24	25	Perth	14
Brussels	20	21	Prague	15
Bucarest	21	22	Rome	21
Cairo	23	24	Singapore	24
Carif	23	24	Stockholm	23
Cologne	21	22	Tbilisi	24
Copenhagen	21	22	Tokyo	25
Dakar	15	16	Toronto	24
Damascus	21	22	Vienna	23
Dublin	21	22	Warsaw	23
Frankfurt	21	22	Zurich	23
Geneva	21	22		
Glasgow	21	22		
London	21	22		
Madrid	34	35		
Paris	21	22		
Perth	21	22		
Rome	21	22		
Singapore	21	22		
Tbilisi	21	22		
Tokyo	21	22		
Toronto	21	22		
Vienna	21	22		
Warsaw	21	22		
Zurich	21	22		

## Special advance mortgage ceiling lifted to £20,000

BY MICHAEL CASSELL

LARGER MORTGAGES from building societies should become more easily available as a result of a Government decision announced yesterday.

Mr. Edmund Dell, the Paymaster General, told the House of Commons that the Government intended to alter an existing ruling under which only 10 per cent of a society's total mortgage advances in one year can be allocated to individual loans exceeding £13,000. A draft order has now been laid before Parliament to increase the "special advance" limit to £20,000.

The date on which the new ruling will take effect depends on the time Parliament takes to approve the draft, as it will be implemented from the beginning of each society's first financial year following approval.

Far at least two of the largest societies means large loans should become more easily available—providing funds are plentiful—from October. The remainder of the movement will be in a position to offer bigger mortgages from January 1 next year.

The existing £13,000 ceiling was raised from £10,000 in 1971, since when average house prices have more than doubled. Requests for a further increase have been made on several occasions, but both the Labour Government and the last Conservative administration

had been reluctant to act night that the raising of the limit to £20,000 should encourage them to step up their present level of their full 10 per cent allocation of special loans.

The Labour Government has, in particular, been slow to take any action seen to favour people who could afford to buy more expensive properties. It was, however, now agreed the case that the increase in property prices since the special limit was last raised has meant that a £13,000 loan, which is a growing number of cases, not be treated as anything "special." The Government also appreciated that, while much of the emphasis is rightly being put on help for the first-time buyer, the housing market as a whole will be seriously disrupted if higher-priced homes are not kept within reach of potential buyers.

His comments were widely interpreted as meaning that if subsidies to council house tenants were to be cut, then tax relief on mortgages might also be affected, but Mr. Freeson was at pains to point out that "there is no truth whatsoever" in such conclusions.

Mr. Croasdell told representatives of local authority associations that the Government had been thinking of cutting tax relief for home buyers. Last week Mr. Anthony Croasdell, Secretary for the Environment, said that if housing finance was to be reviewed, with rent increases to be considered, then the private sector should also be considered.

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